Form **990-PF** 

Department of the Treasury Internal Revenue Service

OMB No. 1545-0052

Extended to November 16, 2015

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.

Information about Form 990-PF and its separate instructions is at <a href="https://www.irs.gov/form990pf">www.irs.gov/form990pf</a>.

Ford	alen	dar year 2014 or tax year beginning		, and ending		
Nan	e of	foundation			A Employer identification	n number
Т	нЕ	F.B. HERON FOUNDATION			13-3647019	)
		nd street (or P.O. box number if mail is not delivered to street	address)	Room/suite	B Telephone number	
		BROADWAY, 17TH FLOOR			(212)404-1	L800
City	or to	wn, state or province, country, and ZIP or foreign p	ostal code		C If exemption application is a	pending, check here
		YORK, NY 10005				
G C	heck	all that apply: Initial return	Initial return of a fo	rmer public charity	D 1. Foreign organization	s, check here▶∟
		Final return	Foreign organizations m check here and attach c	eeting the 85% test,		
		Address change	Name change		check here and attach c	omputation
H C		type of organization: X Section 501(c)(3) ex		.A!	E If private foundation sta	
1 50		ction 4947(a)(1) nonexempt charitable trust rket value of all assets at end of year J Accounti		X Accrual		)(A), check here
		·   —	her (specify)	LAX ACCIDAL	F If the foundation is in a under section 507(b)(1	
( <i>II</i>		Ot. (C), line 16) Ot. (Part I, colu.) Ot. (Part I, colu.)	mn (d) must be on cash l	basis.)	- I muci section sor(b)(	)(b), 01100k 11010P
		Analysis of Revenue and Expenses	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements
Г	111	(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)	expenses per books	income	income	for charitable purposes (cash basis only)
	1	Contributions, gifts, grants, etc., received			N/A	
	3	Check I if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments				
	4	Dividends and interest from securities	8,596,893.	8,612,634	•	Statement 1
		Gross rents				
Revenue	þ	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	24,313,396.			
	b	Gross sales price for all assets on line 6a 114,961,848.		00 005 65		
3ev		Capital gain net income (from Part IV, line 2)		23,985,673	9 •	<u> </u>
-		Net short-term capital gain		<u> </u>		
	9	Income modifications Gross sales less returns and allowances				<del></del>
		Less: Cost of goods sold  Gross profit or (loss)			<u> </u>	
		Other income	-1,436,301.	(	).	Statement 2
	12	Total. Add lines 1 through 11	31,473,988.	32,598,307	7.	
_	13	Compensation of officers, directors, trustees, etc.	686,449.	13,729		663,726.
	14	Other employee salaries and wages	1,367,824.	165,924		1,217,496.
	15	Pension plans, employee benefits	826,779.	82,313		726,664.
ses	16a	Legal fees Stmt 3	42,812.	19,485		24,746.
xpenses	b	Accounting fees Stmt 4	121,971.	3,585		102,229.
ŵ	C	Other professional fees Stmt 5	1,518,588.	488,544	· ·	1,031,044.
tive	17	Interest Stmt 6	630 000			0.
tra		Taxes SCMC 6	630,000. 68,354.	6,215	).	<del>                                     </del>
inis	19	Depreciation and depletion	361,071.	32,831		328,240.
μþ	20	Occupancy	232,217.	11,276		220,941.
þ	21		252,217.	11,27	, · ·	220/3221
Operating and Administrative	22 23	Printing and publications Other expenses Stmt 7	523,422.	44,081		479,262.
Ë	24	Total operating and administrative	020,1220	11,00		
)era		expenses. Add lines 13 through 23	6,379,487.	867,983	3.	4,794,348.
Ö	25	Contributions, gifts, grants paid	8,387,056.			8,446,426.
		Total expenses and disbursements.		·		
_	L	Add lines 24 and 25	14,766,543.	867,983	3.	13,240,774.
	27	Subtract line 26 from line 12:				
		Excess of revenue over expenses and disbursements	16,707,445.			
		Net investment income (if negative, enter -0-)		31,730,324		
	C	Adjusted net income (if negative, enter -0-)			N/A	

423501 11-24-14 LHA For Paperwork Reduction Act Notice, see instructions.

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		Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	f year
P	art	column should be for end-of-year amounts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	· · · · · · · · · · · · · · · · · · ·		
	2	Savings and temporary cash investments	4,695,712.	9,379,477.	9,379,477.
		[	4,055,712.		3/3/3/2//
	3		419,487.	513,472.	513,472.
		Less: allowance for doubtful accounts	413,407.	313,414.	313,4120
	4	Pledges receivable ►			
		Less; allowance for doubtful accounts			
	5	Grants receivable			
		Receivables due from officers, directors, trustees, and other			
		disqualified persons			
	7	Other notes and loans receivable			
		Less; allowance for doubtful accounts ▶			
cn.	R	Inventories for sale or use			
Assets		Prepaid expenses and deferred charges	343,627.	546,233.	546,233.
Ass		Investments - U.S. and state government obligations Stmt 9	38,130,762.	42,338,013.	
-			191,782,409.	104 012 000	184,012,800.
	D	Investments - corporate stock Stmt 10			
	C	Investments - corporate bonds Stmt 11	25,628,810.	26,409,959.	26,409,959.
	11	Investments - land, buildings, and equipment basis			
		Less: accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other Stmt 12	12,972,465.	9,546,304.	9,546,304.
	14	Land, buildings, and equipment; basis ► 691,321.			
	1	Less: accumulated depreciation Stmt 13 ► 691,321.	68,354.	0.	0.
	15	Other assets (describe ► Statement 14)	17,528,930.	15,965,702.	15,965,702.
	i	Total assets (to be completed by all filers - see the		· · · · · · · · · · · · · · · · · · ·	
	۱"	, , , , ,	291,570,556.	288,711,960.	288,711,960.
_	47	instructions. Also, see page 1, item I)	421,807.		200712272001
		Accounts payable and accrued expenses	251,000.	204,130.	
		Grants payable	231,000.	204,130.	
es		Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
iab	21	Mortgages and other notes payable			
_	22	Other liabilities (describe ► Statement 15)	977,631.	545,492.	
	23	Total liabilities (add lines 17 through 22)	1,650,438.	1,311,106.	
		Foundations that follow SFAS 117, check here			
		and complete lines 24 through 26 and lines 30 and 31.			
es	24	Unrestricted	289,920,118.	287,400,854.	
lances		Temporarily restricted		· · · · · · · · · · · · · · · · · · ·	1
	26				
or Fund Ba	امًا	Permanently restricted  Foundations that do not follow SFAS 117, check here			1
Ę	l	·			
7	l	and complete lines 27 through 31.			
ţs	27	Capital stock, trust principal, or current funds			1
Net Assets	28	Paid-in or capital surplus, or land, bldg., and equipment fund	-,		4
Ž	29	Retained earnings, accumulated income, endowment, or other funds		008 400 054	
Š	30	Total net assets or fund balances	289,920,118.	287,400,854.	
_	31	Total liabilities and net assets/fund balances	291,570,556.	288,711,960.	
		III Analysis of Changes in Net Assets or Fund B	alances		
L	art	III Alialysis of Challes at Net Assets of Fulld B			
1	Tota	I net assets or fund balances at beginning of year - Part II, column (a), line	30		
•		st agree with end-of-year figure reported on prior year's return)			289,920,118.
2	•	r amount from Part I, line 27a			
		er increases not included in line 2 (itemize)		3	0.
					306,627,563.
4	Auu Dec	lines 1, 2, and 3	+2 مم2	atement 8 5	40 006 500
		il net assets or fund balances at end of year (line 4 minus line 5) - Part II, c			
Ď	1012	ii net assets or iunu patances at enu of year (line 4 minus line 5) - Part II, c	oranin (n), mic ou		Form <b>990-PF</b> (2014)

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Part IV   Capital Gains an	d Losses for Tax on In	vestment	Income					
(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)					acquired ( urchase onation	c) Date a (mo., da	acquired ay, yr.)	(d) Date sold (mo., day, yr.)
1a								
ь See Attached S	Statements							
С								
d						_		
е							<del></del>	<u> </u>
(e) Gross sales price (f) Depreciation allowed (g) Cost or other basis plus expense of sale							ain or (loss (f) minus	
_a								
b				_				
C								
d 114 061 040		0	0 076 17					3,985,673.
e 114,961,848.	sais is salume (b) and award bu		0,976,17	<del>5•</del>	(1)	Coine (C		
Complete only for assets showing					(1) col. (	k), but n	ol. (h) gain ot less tha	n -0-) or
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col. (i) col. (j), if any	ļ		Losses	(from col.	(h)) ´
	as 01 12/01/05	0,0,	001. (3), 11 4113					
_a		ļ						<del></del>
b			<del></del>					
C				-				
<u>d</u>							2	3,985,673.
_e	<u> </u>	<u> </u>		<del></del>	- 1	<del></del>		3,505,0751
2 Capital gain net income or (net capit	al loss) { If gain, also enter -0	r in Part I, line ' - in Part I, line	7 7		:		2	3,985,673.
3 Net short-term capital gain or (loss)	as defined in sections 1222(5) ar	nd (6):						
If gain, also enter in Part I, line 8, co	lumn (c).						37 / 3	
If (loss), enter -0- in Part I, line 8	1 0 0 1	<b>D</b> = -1	T N-4	<u>3 ال.</u>	Amount In o		N/A	<u> </u>
Part V   Qualification Un					unent ince			
(For optional use by domestic private for	oundations subject to the section of	4940(a) tax on	net investment in	come.)				
If section 4940(d)(2) applies, leave this	nart hlank							
• • • • • • • • • • • • • • • • • • • •								
Was the foundation liable for the section				iod?				Yes X No
If "Yes," the foundation does not qualify	under section 4940(e). Do not co	mplete this pa	rt.	-tria-	<del></del>			
1 Enter the appropriate amount in each		nstructions del	fore making any e			т .		(4)
(a) Base period years	(b)	tributions	Net value of no	(C) ocharital	ala_uca accate	1	Distri	(d) bution ratio
Calendar year (or tax year beginning							(cor (p) a	vided by col. (c))
2013		5,780.			15,980			.059277
2012	9,27	9,663.			97,771			
2011	11,16	6,349.			01,985			.047801
2010		8,133.			47,335			
2009	18,33	3,660.	2	03,4	46,916	<u>.</u>		.090115
								205200
2 Total of line 1, column (d)						2		.295288
3 Average distribution ratio for the 5-y	•	• .	•	-				050050
the foundation has been in existence	e if less than 5 years					3		.059058
4 Enter the net value of noncharitable-	-use assets for 2014 from Part X,	line 5				4	27	<u>72,919,958.</u>
						1		
5 Multiply line 4 by line 3						5	1 1	<u> 16,118,107.</u>
6 Enter 1% of net investment income	(1% of Part I, line 27b)					6		317,303.
							<b>.</b>	
7 Add lines 5 and 6					7	1	<u>16,435,410.</u>	
								4 646 000
8 Enter qualifying distributions from F						8	1 1	14,616,208.
If line 8 is equal to or greater than li See the Part VI instructions.	ne 7, check the box in Part VI, line	e 1b, and comp	olete that part usin	ıg a 1% t	ax rate.			
SEE THE PART VI INSTRUCTIONS.								

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orm	990-PF (2014) THE F.B. HERON FOUNDATION		-3647			age 4
Par	t VII Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or	4948	- see II	nstru	CTIOI	15)
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.		}			
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)					~ ~
ь	Domestic foundations that meet the section 4940(e) requirements in Part V, check here and enter 1%	1		634	1,6	06.
	of Part I. line 27b	1				
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).		1			_
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	<u></u>			0.
	Add lines 1 and 2			<u>63</u>	4,6	06.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4				<u>0.</u>
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5		63	4,6	06.
	Credits/Payments:					
	2014 estimated tax payments and 2013 overpayment credited to 2014 6a 694,673		1			
	Exempt foreign organizations - tax withheld at source 6b	1	1			
	Tax paid with application for extension of time to file (Form 8868) 6c	7				
	Backup withholding erroneously withheld 6d	7				
	Total credits and payments. Add lines 6a through 6d	7	}	69	4,6	73.
,	Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached	8				
0	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9				
9	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10		6	0,0	67.
	Enter the amount of line 10 to be; Credited to 2015 estimated tax	11				0.
Da	rt VII-A   Statements Regarding Activities	<del></del>				
ra 10	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or interve	ne in			Yes	No
ıa	any political campaign?			1a		X
	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition	on)?		1b		X
0	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials publis	hed or	•	П		
	if the answer is 'yes' to 1a or 1b, attach a detailed description of the activities and copies of any materials passed				•	
	distributed by the foundation in connection with the activities.			1c		x
	Did the foundation file Form 1120-POL for this year?			<del>  ``</del>		
a	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:  (1) On the foundation  (2) On foundation managers. (3) On foundation managers.	_				ł
	(1) Oil the loundation.	<del>-</del>		l i		
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation					Ì
_	managers. ▶ \$ 0.			2		x
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		······································			<del></del> -
	If "Yes," attach a detailed description of the activities.	or		1		
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation			3		x
_	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			4a		X
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4b		<del></del> -
	If "Yes," has it filed a tax return on Form 990-T for this year?		M.A.A	5		x
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		••••••	۳		<del></del>
	If "Yes," attach the statement required by General Instruction T.					
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:					
	By language in the governing instrument, or	ata law				
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the st			6	X	
	remain in the governing instrument?			7	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part	κν				
				i l		
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)					
	NY					
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)				7.7	
	of each state as required by General Instruction G? If "No," attach explanation			8b	<u> </u>	<u> </u>
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for continuous conti					,,
	year 2014 or the taxable year beginning in 2014 (see instructions for Part XIV)? If "Yes," complete Part XIV			9		X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses			10		X
			For	m <b>990</b>	-PF	(2014)

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X

X

3b

4a

May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,

Form 4720, to determine if the foundation had excess business holdings in 2014.) N/A...

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

had not been removed from jeopardy before the first day of the tax year beginning in 2014?

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

Part VII-B   Statements Regarding Activities for Which F	orm 4720 May Be H	tequirea (contint	Jed)		
5a During the year did the foundation pay or incur any amount to:					
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	4945(e))?	Ye	s 🗶 No		
<ol><li>Influence the outcome of any specific public election (see section 4955); or</li></ol>	r to carry on, directly or indire	ctly,		1 1	
any voter registration drive?		∐Y•	s X No	1	
(3) Provide a grant to an individual for travel, study, or other similar purposes?	·	Ye	s LX No		
(4) Provide a grant to an organization other than a charitable, etc., organization	described in section	-	I	-	
4945(d)(4)(A)? (see instructions)		[X] Ye	es L No		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or fo	or			
the prevention of cruelty to children or animals?		Y6	s 🔝 No	l i	
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und					77
section 53.4945 or in a current notice regarding disaster assistance (see instruc	ctions)?			5b	<u>X</u>
Organizations relying on a current notice regarding disaster assistance check he	ere		▶□	1 1	
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr	om the tax because it maintai	ned		1 1	
expenditure responsibility for the grant? Se	e Statement i	۲۰ لما ۲۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰۰	S L NO		
If "Yes," attach the statement required by Regulations section 53.4945					
6a Did the foundation, during the year, receive any funds, directly or indirectly, to p	pay premiums on		. [ <del>V</del> ]		
a personal benefit contract?		L Y6	S LA NO	6b	x
b Did the foundation, during the year, pay premiums, directly or indirectly, on a po	ersonal benefit contract?		·····	00	<u>~</u>
If "Yes" to 6b, file Form 8870.			. ( <del>V</del> )		
7a At any time during the tax year, was the foundation a party to a prohibited tax sl	neiter transaction?	16	S LALINO	7b	
b If "Yes," did the foundation receive any proceeds or have any net income attribu Part VIII Information About Officers, Directors, Truste	table to the transaction?	negera Highli	<u>*</u>	70	
Paid Employees, and Contractors	ees, Foundation Ma	nagers, mgm	,		
List all officers, directors, trustees, foundation managers and their controls.	compensation.				
	(b) Title, and average hours per week devoted	(c) Compensation	(d) Contributions to employee benefit plans and deferred	(e) Expe	enșe
(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	and deferred compensation	account, allowan	otner ices
			our periodes.		
See Statement 16		686,449.	94,539.		0.
			•		
2 Compensation of five highest-paid employees (other than those inc		enter "NONE."	(d) Contributions to	(a) Evo	2000
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expe account, allowan	other
\-7	devoted to position	TOT CINCULA	compensation	allowan	ices
KATE STARR		EPLOYMENT	FO 411		^
2212 221622 27	40.00	269,051.	59,411.		<u>0.</u>
DANA PANCRAZI		DEPLOYMEN			^
MONT TOTRIGON	40.00	190,667.	49,760.		<u>0.</u>
TONI JOHNSON		& INFLUEN 192,499.			0.
NTTTMA GINGUAT	40.00		32,029.		<u> </u>
NIKITA SINGHAL	INVESTMENT AN		27 560		0.
AMY OPP	40.00 DIRECTOR CAPI	137,485.	37,568.		<u> </u>
AMY ORR	40.00	137,500.	26,521.		0.
T-4-1 number of other employees said over \$50,000	#0.00	1 137,300.	20,321.	L	<del>- 5</del>
Total number of other employees paid over \$50,000			Form	990-PF (	
			ווווטו		~~ 17)

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13-3647019 Page 7 THE F.B. HERON FOUNDATION Form 990-PF (2014) Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued) 3 Five highest-paid independent contractors for professional services. If none, enter "NONE." (b) Type of service (a) Name and address of each person paid more than \$50,000 (c) Compensation CAMBRIDGE ASSOCIATES INVESTMENT 258,271. 100 SUMMER STREET, BOSTON, MA 02110 CONSULTING NEXT STREET 168,398. , NEW YORK, NY CONSULTING BLACKROCK GLOBAL INVESTORS - ONE 159,824. INTERNATIONAL PLACE - 45TH FLOOR, BOSTON, MA INVESTMENT ADVISORY MICHAEL PAGE 111,250. CONSULTING 405 LEXINGTON AVE, NEW YORK, NY 10174 EDGE 103,909. HOBOKEN, NJ CONSULTING Total number of others receiving over \$50,000 for professional services Part IX-A | Summary of Direct Charitable Activities List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. Expenses 1 PROVIDING ASSISTANCE TO OTHER CHARITABLE ORGANIZATIONS THROUGH BOARD SERVICE, CONVENING CONFERENCES AND MEETINGS 206,515. AND PROVIDING DIRECT TECHNICAL ASSISTANCE Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. Amount 1 SEE SCHEDULE ATTACHED #18 1,375,433.

1,375,433.

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 $\blacksquare$ 

All other program-related investments. See instructions.

Total. Add lines 1 through 3 .....

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: 272,810,555. a Average monthly fair market value of securities 3,347,301. 1b b Average of monthly cash balances 918,244. 1c c Fair market value of all other assets 277,076,100. d Total (add lines 1a, b, and c) e Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) \_\_\_\_\_\_\_ 1e 2 Acquisition indebtedness applicable to line 1 assets 277.076.100. 3 Subtract line 2 from line 1d 4,156,142. Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions) 272,919,958. Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4 13,645,998. Minimum investment return. Enter 5% of line 5 Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here 

and do not complete this part.) 13,645,998. Minimum investment return from Part X, line 6 2a Tax on investment income for 2014 from Part VI, line 5 \_\_\_\_\_ 2a Income tax for 2014. (This does not include the tax from Part VI.) \_\_\_\_\_\_ 2b 634,606. 2c Add lines 2a and 2b 13,011,392. 3 Distributable amount before adjustments. Subtract line 2c from line 1 3 1,409,864. 4 Recoveries of amounts treated as qualifying distributions 14,421,256. 5 Add lines 3 and 4 5 6 Deduction from distributable amount (see instructions) 14.421.256. Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1 ...... Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: 13,240,774. 1a Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 1,375,434. 1b b Program-related investments - total from Part IX-B 2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes Amounts set aside for specific charitable projects that satisfy the: a Suitability test (prior IRS approval required) 3a Cash distribution test (attach the required schedule) 3b 14,616,208. Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment 0. 5 income. Enter 1% of Part I, line 27b 14,616,208. Adjusted qualifying distributions. Subtract line 5 from line 4 6 Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

Form 990-PF (2014)

4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

· · · · · · · · · · · · · · · · · · ·	(a)	(b)	(c)	(d)
. 1	(a) Corpus	Years prior to 2013	2013	2014
4 Distributable amount for 0044 from Bort VI	- Outpus	Tours prior to 2010		
1 Distributable amount for 2014 from Part XI,				14,421,256.
line 7				22/222/2000
2 Undistributed income, if any, as of the end of 2014:			0.	
a Enter amount for 2013 only			- 0.	
b Total for prior years:		0.		
		<u> </u>		
3 Excess distributions carryover, if any, to 2014:				
a From 2009				
b From 2010		•		
c From 2011				
dFrom 2012				
eFrom 2013 975,789.				
f Total of lines 3a through e	975,789.			
4 Qualifying distributions for 2014 from			,	
Part XII, line 4: ▶\$ 14,616,208.				•
a Applied to 2013, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(F) (1) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0.1			
d Applied to 2014 distributable amount				14,421,256.
e Remaining amount distributed out of corpus	194,952.			
· F	0.		<del></del> ,	0.
5 Excess distributions carryover applied to 2014 (If an amount appears in column (d), the same amount			·	
must be shown in column (a).)				
6 Enter the net total of each column as				,
indicated below:	1 170 741			
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	1,170,741.		<u> </u>	
b Prior years' undistributed income. Subtract		0		
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of				
deficiency has been issued, or on which				
the section 4942(a) tax has been previously				
assessed		0.		
d Subtract line 6c from line 6b. Taxable		_		
amount - see instructions		0.		
e Undistributed income for 2013. Subtract line		^		
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2014. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2015				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2009	-			
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2015.				
•	1,170,741.			
Subtract lines 7 and 8 from line 6a	1,110,1410			
10 Analysis of line 9:			, i	
a Excess from 2010				
b Excess from 2011			1	
c Excess from 2012				
d Excess from 2013 975,789.			Í	
e Excess from 2014 194,952.			<u></u>	F 000 DE (0014)
11-24-14				Form <b>990-PF</b> (2014)

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Form 990-PF (2014)

13-3647019 Page 11 THE F.B. HERON FOUNDATION Form 990-PF (2014) Part XV | Supplementary Information (continued) Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, show any relationship to any foundation manager or substantial contributor Recipient Purpose of grant or contribution Foundation Amount status of recipient Name and address (home or business) a Paid during the year SEE ATTACHED LIST #19 8,446,426. 8,446,426. ► 3a Total b Approved for future payment SEE ATTACHED LIST #19 204,130.

Total

**▶** 3b

204,130.

Part XVI-A	Analysi	is of Incom	ne-Producing	<b>Activities</b>
------------	---------	-------------	--------------	-------------------

iter gross amounts unless otherwise indicated.	Unrelated business income			ed by section 512, 513, or 514	(e)
Program service revenue:	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
a CONTRACT FEE					92,500
b CONTINUE TEE	h		+-+		
c	<del> </del>		<del></del>		
d			+ +		
Δ	1				
•					
g Fees and contracts from government agencies			+		
Membership dues and assessments	<del>                                     </del>		_		
Interest on savings and temporary cash	l				*
investments	1		14		
Dividends and interest from securities	<del>                                     </del>		$\frac{14}{14}$	8,596,893.	
Net rental income or (loss) from real estate:	<del></del>		+	0,000,000	
a Debt-financed property	<del></del>				
b Not debt-financed property	<del> </del>				
Net rental income or (loss) from personal	<del>                                     </del>		+-+		
• • •	1 1				
property Other investment income			18	-1,528,801.	
Gain or (loss) from sales of assets other	<del>                                     </del>		+	1,520,001.	
• •	1		18	24,313,396.	
than inventory			+ - 4	24,313,3301	
Gross profit or (loss) from sales of inventory					
Other revenue:	<del> </del>				
			1 1		
a			+++		
	<del> </del>		+++		
	1		+		
•					
Subtotal. Add columns (b), (d), and (e)			<del>.    </del>	31,381,488.	92,500
Total. Add line 12, columns (b), (d), and (e)					31,473,988
ee worksheet in line 13 instructions to verify calculations.)		••••••	••••••		31/1/0/300
					· · · · · · · · · · · · · · · · · · ·
Part XVI-B Relationship of Activities to	o the Acco	mplishment of	Exempt	Purposes	
ine No. Explain below how each activity for which incor	ma is reported in	a solume (a) of Bort VV	1 A contribu	tad importantly to the sename	lichment of
				ned importantly to the accomp	mannent of
the foundation's exempt purposes (other than the foundation's exempt purposes).				TNDEY	
DICENSING REVENUE FROM	OB COM	TONTII THAT	20 T TMG	TINDEA	
				<del>*************************************</del>	

Form **990-PF** (2014)

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Part	XVII	Information Re Exempt Organ		sfers To a	and Transactions	and Relations	nips With None	charitable	<del>)</del>	
4 Dia	d the er			of the followin	ng with any other organizati	on described in secti	on 501(c) of		Yes N	10
					27, relating to political organ		on 50 1(c) or			_
		from the reporting found				nzations:				
				tourn arrest tour • season on	ANNOUNCE DESCRIPTION OF THE PROPERTY OF THE PR			1a(1)	2	X
0.0										X
		sactions:								
			hle exempt organizat	inn				1b(1)	2	X
								44 (0)		X
, ,										X
								1 41 443		X_
								41 4-1	2	X
					ons					<u>X</u>
					ployees					X_
d Ift	he ansv	wer to any of the above is	"Yes," complete the	following sche	dule. Column (b) should al	ways show the fair m	narket value of the go	ods, other ass	ets,	
or	service	s given by the reporting fo	oundation. If the four	ndation receiv	ed less than fair market val	ue in any transaction	or sharing arrangem	ent, show in		
		t) the value of the goods,			a everant organization	/d\ December	of transfers, transactions	and sharing arr	annements	_
a) Line r	10.	(b) Amount involved	(c) Name of		e exempt organization	(u) Description	of transfers, transactions	, and snaring an	argements	
				N/A		-				_
	+-									
	+									
	-									_
										_
	_				0.00					_
	$\neg$									
					or more tax-exempt organ				च्हि	
				(3)) or in sect	tion 527?			Yes	X	10
b If	Yes," co	omplete the following sch					I. D the of le	tianabin		
		(a) Name of org	ganization		(b) Type of organization		(c) Description of rela	tionship		
		N/A								_
										_
										-
	Linder	penalties of perium I declare	that I have examined this	s return, includir	ng accompanying schedules and	statements, and to the	bast of my knowledge			=
Sign	and be	elief, it is true, correct, and con	nplete. Declaration of pro	eparer (other tha	n taxpayer) is based on all inform	nation of which preparer	has any knowledge.	May the IRS of return with the	preparer	
Here		1 M	Cas M.		111/16/15	TREAM	IRER	x Yes		No
	F_	gnature of officer or trustee Date Title								
	_ Joigi	Print/Type preparer's na		Preparer's s		Date	Check if P	TIN		
				1	Al MA	11/16/15	self- employed			
Paid John Corcoran							P01468			
Prep	arer	Firm's name ► Owe		dan &	Co		Firm's EIN ► 13			
Use				J ~	(a) 3."					
		Firm's address ▶ 60	East 42n	d Stre	et					
			w York, N				Phone no. 212	-682-2	783	
								Form 990	)-PF (20	014)

Part IV Capital Caine and la		13 30	± / U ± J	age 1	<u> </u>			
·	sses for Tax on Investment Income		I/h) How acquired	Luni i i	(1) D-1			
	I describe the kind(s) of property sold rick warehouse; or common stock, 20		P - Purchase	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)			
1a PUBLICLY TRADE			P					
b BLACKROCK FUND			P					
© BLACKROCK INDE			P		01/31/14			
d BLACKROCK INDE		P		05/31/14				
e BLACKROCK INDE			P		09/30/14			
f BLACKROCK EXTE		P		09/30/14				
g BLACKROCK EXTE			P		12/31/14			
h BAY AREA EQUIT			P	<del> </del>	12/31/11			
i YUCAIPA CORP I		TD	P					
	ROWTH - PARTNERS		P	<b> </b>	<u> </u>			
k CANYON JOHNSON			P					
	RCE HOUSING - PA	RTNERSHIP						
	II - PARTNERSHIP		_					
n HUNTINGTON CAP								
	NIT.II- PARTNERS		P					
	(f) Depreciation allowed	(g) Cost or other basis		) Gain or (loss)	-			
(e) Gross sales price	(or allowable)	plus expense of sale		lus (f) minus (g)				
a 30,946,476.		28,804,391.			142,085.			
a 30,946,476. b 8,884,449.		20,004,351.			884,449.			
c 5,000,000.		3,957,592.			042,408.			
d 3,000,000.		2,294,632.			705,368.			
46 050 000		35,705,593.			144,407.			
e 46,850,000. f 9,970,000.		9,964,491.		11,	5,509.			
0 600 300		9,436,774.			242,623.			
g 9,679,397. h 4,228.		5,450,774.			4,228.			
i 342,733.					342,733.			
j 152,158.					152,158.			
k 50,332.			50,332.					
1		261,752.			261,752.			
m		12,083.		<del></del>	-12,083.			
n		211,144.	<del></del>		211,144.			
28,477.		222,223			28,477.			
	ng gain in column (h) and owned by t	the foundation on 12/31/69	(1)1.09	ses (from col. (h))				
	(j) Adjusted basis	(k) Excess of col. (i)	Gains (excess of	of col. (h) gain over				
(i) F.M.V. as of 12/31/69	as of 12/31/69	over col. (j), if any	but n	ot less than "-0-")				
a				2.	142,085.			
b				<u>`</u>	884,449.			
C			· · · · · · · · · · · · · · · · · · ·		042,408.			
d					705,368.			
e				11,	144,407.			
f				<u> </u>	5,509.			
g					242,623.			
h				<del>-</del>	4,228.			
i			· · · · · · · · · · · · · · · · · · ·		342,733.			
i					152,158.			
k					50,332.			
-261,752.								
-12 083.								
n -211,144.								
28,477.								
				<del></del>				
2 Capital gain net income or (net ca	2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 }							
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):								
If gain, also enter in Part I, line 8,	, column (c).	<b>P</b>						
it (loss), enter "-U-" in Part I, line	8	<i>)</i>	3					

THE F.B. HERON FO		13-304	4/UID E	aye 4	01 2		
	sses for Tax on investment income						
(a) List and 2-story bri	describe the kind(s) of property sold ick warehouse; or common stock, 20	d, e.g., real estate, 00 shs. MLC Co.	(b) How acquired P - Purchase	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)		
	NERSHIP		P				
b CLASS ACTION PI			P				
c K-1 BOOK/TAX D				<del> </del>			
	LEF			-			
d e							
f							
<del></del>							
9				<del></del>			
<u>h</u>							
j							
k							
m							
n							
0							
	(f) Depreciation allowed	(g) Cost or other basis	(b	) Gain or (loss)			
(e) Gross sales price	(or allowable)	plus expense of sale	(e) r	lus (f) minus (g)			
a 52,013.					52,013.		
a 52,013. b 1,585.					1,585.		
		327,723.		_	327,723.		
d d							
e							
e f			· · · · · · · · · · · · · · · · · · ·		*		
g							
h							
i							
i							
k							
1							
m							
n							
0							
Complete only for assets showin	ig gain in column (h) and owned by t	the foundation on 12/31/69	(I) Los	ses (from col. (h))			
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	Gains (excess of col. (h) gain over col. (k), but not less than "-0-")				
a					52,013.		
b					1,585.		
С				_	327,723.		
d							
е							
f							
g							
h							
i							
J							
k	· ————						
m							
n			****				
0					_ <del></del>		
2 Capital gain net income or (net ca	pital loss) { If gain, also enter	r in Part I, line 7 )-" in Part I, line 7	2	23,	985,673.		
3 Net short-term capital gain or (los	ss) as defined in sections 1222(5) an	<u> </u>					

N/A

If (loss), enter "-0-" in Part I, line 8

#### Form **2220**

Department of the Treasury Internal Revenue Service

#### **Underpayment of Estimated Tax by Corporations**

▶ Information about Form 2220 and its separate instructions is at www.irs.gov/form2220

► Attach to the corporation's tax return.

Form 990-PF

OMB No. 1545-0123 2014

Name

THE F.B. HERON FOUNDATION

Employer identification number 13-3647019

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38 on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

F	Part I Required Annual Payment							
1	Total tax (see instructions)						1	634,606.
2 a	Personal holding company tax (Schedule PH (Form 1120), lin	e 26)	included on line 1	1	2a			
	Look-back interest included on line 1 under section 460(b)(2)			·····			1	
_	contracts or section 167(g) for depreciation under the income				2b		-	
							1	
	Credit for federal tax paid on fuels (see instructions)				2c		]	
d	Total. Add lines 2a through 2c						2d	
3	Subtract line 2d from line 1. If the result is less than \$500, do		•	-			1 . 1	624 606
	does not owe the penalty						3	634,606.
4	Enter the tax shown on the corporation's 2013 income tax ret or the tax year was for less than 12 months, skip this line a						4	397,229.
	of the tax year was for less than 12 months, skip this line a	iiu eii	ter the amount nom mic	3 011 11116 3	•••••		$\vdash$	33,,223,
5	Required annual payment. Enter the smaller of line 3 or line	4 If t	he cornoration is require	d to skip line	4.		1 1	
Ť	enter the amount from line 3			-			5	397,229.
F	Part II Reasons for Filing - Check the boxes belo	w tha	t apply. If any boxes are	checked, the	corporation	must file Form 22	220	
_	even if it does not owe a penalty (see instructions).							
6	The corporation is using the adjusted seasonal install	ment	method.					
7	The corporation is using the annualized income instal							
8	The corporation is a "large corporation" figuring its fire	st requ	uired installment based o	n the prior ye	ar's tax.			
LP	Part III Figuring the Underpayment		r					
_		┵	(a)	(b	)	(c)		(d)
9	Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the							
	Use 5th month), 6th, 9th, and 12th months of the	ا و ا	05/15/14	06/1	5/14	09/15/	11	12/15/14
10	corporation's tax year  Required Installments. If the box on line 6 and/or line 7	4	05/15/14	00/1	3/14	09/13/	14	12/13/14
10	above is checked, enter the amounts from Sch A, line 38. If							
	the box on line 8 (but not 6 or 7) is checked, see instructions							
	for the amounts to enter. If none of these boxes are checked,							
	enter 25% of line 5 above in each column.	10						
11	Estimated tax paid or credited for each period (see							
	instructions). For column (a) only, enter the amount							
	from line 11 on line 15	11	84,673.	95	,000.	140,0	00.	375,000.
	Complete lines 12 through 18 of one column	П						
	before going to the next column.							242 582
12	Enter amount, if any, from line 18 of the preceding column	12			,673.	179,6		319,673.
13	Add lines 11 and 12	13		179	,673.	319,6	73.	694,673.
14	Add amounts on lines 16 and 17 of the preceding column	14	04 672	1 70	673	210 6	73	604 673
	Subtract line 14 from line 13. If zero or less, enter -0-	15	84,673.	1/9	,673.	319,6	73.	694,673.
16	If the amount on line 15 is zero, subtract line 13 from line	ا ؞ ا			}			
17	14. Otherwise, enter -0-	16	-					
17	Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next		İ					
	column. Otherwise, go to line 18	17						
18	Overpayment. If line 10 is less than line 15, subtract line 10							
	from line 15. Then go to line 12 of the next column	18	84,673.	179	,673.	319,6	73.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

LHA For Paperwork Reduction Act Notice, see separate instructions. Form 2220 (2014)

Form 2220 (2014)

#### Part IV Figuring the Penalty

		L	(a)	(b)	(c)	(d)	
19	Enter the date of payment or the 15th day of the 3rd month after the close of the tax year, whichever is earlier (see instructions). (Form 990-PF and Form 990-T filers: Use 5th						
	month instead of 3rd month.)	19					
0	Number of days from due date of installment on line 9 to the date shown on line 19	20					
1	Number of days on line 20 after 4/15/2014 and before 7/1/2014	21					
2	Underpayment on line 17 x Number of days on line 21 x 3%	22	\$	\$	\$	\$	
3	Number of days on line 20 after 06/30/2014 and before 10/1/2014	23					
24	Underpayment on line 17 x Number of days on line 23 x 3%	24	\$	\$	\$	\$	
25	Number of days on line 20 after 9/30/2014 and before 1/1/2015	25					
26	Underpayment on line 17 x Number of days on line 25 x 3%	26	\$	\$	\$	\$	
27	Number of days on line 20 after 12/31/2014 and before 4/1/2015	27		<u> </u>			
28	Underpayment on line 17 x Number of days on line 27 x 3%	28	\$	\$	\$	\$	
29	Number of days on line 20 after 3/31/2015 and before 7/1/2015	29					
30	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\$	\$	
31	Number of days on line 20 after 6/30/2015 and before 10/01/2015	31					
32	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	\$	\$	
3	Number of days on line 20 after 9/30/2015 and before 1/1/2016	33					
34	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$	\$	
35	Number of days on line 20 after 12/31/2015 and before 2/16/2016	35					
36	Underpayment on line 17 x Number of days on line 35 x *%	36	\$	\$	\$	\$	
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	\$	
18	Penalty. Add columns (a) through (d) of line 37. Enter the to	tal h	ere and on Form 1120; lir	ne 33;		\$	0

<sup>\*</sup> Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at <a href="https://www.irs.gov">www.irs.gov</a>. You can also call 1-800-829-4933 to get interest rate information.

Form 2220 (2014)

Page 3

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method (see instructions)

Form 1120S filers: For lines 1, 2, 3, and 21, below, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I - Adjusted Seasonal Installment Method (Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.)

consecutive months is at least 70%. See instructions.)					
		(a)	(b)	(c)	(d)
1 Enter taxable income for the following periods:		First 3 months	First 5 months	First 8 months	First 11 months
	lΓ				
a Tax year beginning in 2011	1a				
bTax year beginning in 2012	1b				
c Tax year beginning in 2013	10				
2 Enter taxable income for each period for the tax year beginning in					
2014 (see instructions for the treatment of extraordinary items).	2				
		First 4 months	First 6 months	First 9 months	Entire year
3 Enter taxable income for the following periods:	l L	Tust 4 mondis	7 list o montris	1 Hat a mondia	Entiro your
	l	• • • • • • • • • • • • • • • • • • • •			
a Tax year beginning in 2011	3a				
bTax year beginning in 2012	3b				
c Tax year beginning in 2013	3c				
4 Divide the amount in each column on line 1a by the					
amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the					
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the					
amount in column (d) on line 3c	6				
7 Add lines 4 through 6	7				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
b Extraordinary items (see instructions)	9b				
c Add lines 9a and 9b	9c				
10 Figure the tax on the amt on ln 9c using the instr for Form					
1120, Sch J, In 2 (or comparable In of corp's return)	10				
11a Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a				
b Divide the amount in columns (a) through (c) on line 3b					
by the amount in column (d) on line 3b	11b		ļ		
c Divide the amount in columns (a) through (c) on line 3c					
by the amount in column (d) on line 3c	110				
12 Add lines 11a though 11c	12				
13 Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10					
by columns (a) through (c) of line 13. In column (d), enter					Ì
the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax for each payment					
period (see instructions)	15				
16 Enter any other taxes for each payment period (see instr)	16				
17 Add lines 14 through 16	17				<u> </u>
18 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c (see instructions)	18				
19 Total tax after credits. Subtract line 18 from line 17. If			1		
zero or less, enter -0-	19		L		Form 2220 (2014)

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Page 4

Form 2220 (2014)

#### Part II - Annualized Income Installment Method

		(a)	(b)	(c)	(d)
		First 2	First 4	First	First <u>10</u>
20 Annualization periods (see instructions)	20	months	months	months	months
21 Enter taxable income for each annualization period (see			,		
instructions for the treatment of extraordinary items)	21				
					4 000000
22 Annualization amounts (see instructions)	22	6.000000	3.000000	1.714290	1.200000
23a Annualized taxable income. Multiply line 21 by line 22	23a				
<b>b</b> Extraordinary items (see instructions)	23b				
c Add lines 23a and 23b	23c				
24 Figure the tax on the amount on line 23c using the					
instructions for Form 1120, Schedule J, line 2					
(or comparable line of corporation's return)	24				
25 Enter any alternative minimum tax for each payment	1				
period (see instructions)	25				
00 F-h	,,				
26 Enter any other taxes for each payment period (see instr)	26				
27 Total tax, Add lines 24 through 26	27				
27 Total tax. Add lines 24 through 26  28 For each period, enter the same type of credits as allowed	<del></del>				-
on Form 2220, lines 1 and 2c (see instructions)	28				
29 Total tax after credits. Subtract line 28 from line 27. If	<del></del>				
zero or less, enter -0-	29				
2010 01 1035, 01101 0	التا				
30 Applicable percentage	30	25%	50%	75%	100%
, , , , , , , , , , , , , , , , , , ,					
31 Multiply line 29 by line 30	31				

#### Part III - Required Installments

_	Note: Complete lines 32 through 38 of one column		1st	2nd	3rd	4th
	before completing the next column.		installment	installment	installment	installment
32	If only Part I or Part II is completed, enter the amount in each column from line 19 or line 31. If both parts are completed, enter the smaller of the amounts in each			0	0	0
	column from line 19 or line 31	32	0.	0.	0.	0.
33	Add the amounts in all preceding columns of line 38 (see instructions)	33				
34	Adjusted seasonal or annualized income installments.  Subtract line 33 from line 32. If zero or less, enter -0	34				
35	Enter 25% of line 5 on page 1 of Form 2220 in each column. Note: "Large corporations," see the instructions for line 10 for the amounts to enter	35	99,307.	217,996.	158,652.	158,651.
36	Subtract line 38 of the preceding column from line 37 of the preceding column	36		99,307.	317,303.	475,955.
37	Add lines 35 and 36	37	99,307.	317,303.	475,955.	634,606.
38	Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10 (see instructions)	38	0.	0.	0.	0.

Form 2220 (2014)

\*\* Annualized Income Installment Method Using Option 1

Form 990-PF	Dividends	and Inte	rest	from Secu	rities	Statement 1
Source	Gross Amount	Capita Gains Dividen		(a) Revenue Per Books	(b) Net Invest ment Incom	
INT AND DIV ON SECURITIES	8,596,893.		0.	8,596,893	8,596,893	3.
To Part I, line 4	8,596,893.	3. 0.		8,596,893	8,596,893	3.
Form 990-PF		Other	Inco	me		Statement 2
Description				(a) venue Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
PRI RESERVE FOR LOSS CONTRACT FEE			-1	,528,801. 92,500.	0.0	
Total to Form 990-	PF, Part I,	line 11 =	-1	,436,301.	0.	
Form 990-PF		Lega	l Fe	es		Statement 3
Description		(a) Expenses Per Books		(b) t Invest- nt Income	(c) Adjusted Net Income	(d) Charitable Purposes
MILBANK TWEED - LEGK WEINER OTHER LEGAL	GAL	21,393 21,135 284	•	19,485 0.	•	23,327. 1,135. 284.
To Fm 990-PF, Pg 1	, ln 16a	42,812	•	19,485		24,746.

Form 990-PF	Accounti	ng Fees	<u> </u>	Statement 4
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
OWEN J FLANAGAN & CO - ACCOUNTING O'CONNOR DAVIES ET AL -	36,700.	0.		21,000.
AUDIT AMS	39,425. 45,846.	3,585. 0.		35,383. 45,846.
To Form 990-PF, Pg 1, ln 16b	121,971.	3,585.		102,229.
Form 990-PF C	ther Profes	sional Fees	S	Statement 5
	(a)	(b)	(c)	(d)

Description	(a) Expenses Per Books		(c) Adjusted Net Income	(d) Charitable Purposes
WORKLAB	5,813.	0.		5,813.
LEARNING AS LEADERSHIP	65,700.	0.		65,700.
AUTHENTIC COLLABORATION	28,451.	0.		28,451.
BLACKROCK INV ADVISORY	159,824.	159,824.		0.
HUMANTIFIC	10,000.	0.		10,000.
ARNOULT & ASSOC	15,509.	0.		15,509.
CCM - INVESTMENT ADVISORY	75,671.	75,671.		0.
DATA INC	27,270.	0.		27,270.
STATE STREET - INV ADV	101,733.	101,733.		0.
BAOBAB CONSULTING	5,738.	0.		5,738.
CAMBRIDGE ASSOC INV ADV	258,271.	23,503.		234,768.
STANDARD & POOR'S	12,500.	0.		12,500.
DENISE DE MAIO	72,856.	31,250.		41,606.
TONY PROSCIO	4,200.	0.		4,200.
JMT	48,574.	0.		48,574.
MICHAEL PAGE	111,250.	` 0.		111,250.
NEXT STREET	168,398.	0.		168,398.
PAUL LIGHT	45,000.	0.		45,000.
DIANA PROPPER	25,000.	0.		25,000.
BRETT HALVERSON	8,000.	0.		8,000.
COOPMETRICS	20,000.	1,820.		19,180.
AMBROSE	31,687.	0.		31,687.
GIOCAP	19,364.	0.		19,364.
EDGE	103,909.	8,456.		95,453.
OTHER	7,583.	0.		7,583.
RBC - INVESTMENT	57,512.	57,512.		0.
APERIO - INV ADV	28,775.	28,775.		0.
To Form 990-PF, Pg 1, ln 16c	1,518,588.	488,544.		1,031,044.

Form 990-PF	Tax	S	Statement 6	
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
FEDERAL EXCISE TAX	630,000.	0.		0
To Form 990-PF, Pg 1, ln 18	630,000.	0.		0
Form 990-PF	Other E	xpenses	S	tatement '
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
CUSTODY FEES	33,162.	33,162.		0
EQUIPMENT AND EQUIPMENT	64 240	E 0.41		58,399
REPAIR OFFICE EXPENSES	64,240. 59,560.	5,841. 2,415.		57,145
INSURANCE	22,250.	2,413.		19,587
BANK FEES AND INTEREST	1,220.	2,003.		1,220
COMMUNICATIONS AND PUBLIC	_,			·
EDUCATION	107,083.	0.		107,083
MARKET DATA	235,828.	0.		235,828
OTHER	79.	0.		0 .
To Form 990-PF, Pg 1, ln 23	523,422.	44,081.		479,262
Form 990-PF Other Decrease	es in Net As	sets or Fund B	Balances S	tatement {
Description				Amount
CHANGE IN UNREALIZED APPRECIA	Δ	19,226,709.		
Total to Form 990-PF, Part II	II, line 5			19,226,709

Form 990-PF U.S. and State/	City Gov	rernment	Obligations	Statement 9
Description	U.S. Gov't	Other Gov't	Book Value	Fair Market Value
US GOVERNMENT MUNICIPALS	X	x	20,219,984. 22,118,029.	20,219,984. 22,118,029.
Total U.S. Government Obligations		-	20,219,984.	20,219,984.
Total State and Municipal Government	nt Oblig	rations	22,118,029.	22,118,029.
Total to Form 990-PF, Part II, line	e 10a	-	42,338,013.	42,338,013.
Form 990-PF Co	rporate	Stock		Statement 10
Description			Book Value	Fair Market Value
BLACKROCK EMERGING MARKETS BLACKROCK EAFE EQUITY INDEX FUND STATE STREET GLOBAL ADVISORS BLACKROCK EQUITY INDEX FUND BLACKROCK EXTENDED EQUITY MARKET COMMUNITY INDEX COMMINGLED FUND		-	18,845,300. 77,879,461. 10,018,185. 53,277,134. 0. 23,992,720.	18,845,300. 77,879,461. 10,018,185. 53,277,134. 0. 23,992,720.
Total to Form 990-PF, Part II, line	e 10b	-	184,012,800.	184,012,800.
Form 990-PF Co	rporate	Bonds		Statement 11
			Dools Walter	Fair Market
Description		_	Book Value	Value
BLACKROCK INT TERM CREDIT BOND FUN CORPORATE ISSUES	D		25,445,444. 964,515.	25,445,444. 964,515.
Total to Form 990-PF, Part II, lin	e 10c	•	26,409,959.	26,409,959.
		-		

MISSION RELATED INSURED DEPOSITS FMV 9,296,304. 9,296,304. PARTMERSHIPS 9,296,304. 9,296,304. 9,296,304. Total to Form 990-PF, Part II, line 13 9,546,304. 9,546,304. Promise Partment Statement 1: Description	Form 990-PF Otl	ner Investments		Statement 12
### MISSION RELATED LIMITED FMV   9,296,304.   9,296,304.   ### PARTHER SHIPS   9,296,304.   9,296,304.   9,296,304.   ### Total to Form 990-PF, Part II, line 13   9,546,304.   9,546,304.   ### Form 990-PF Depreciation of Assets Not Held for Investment   Statement 1:	Description		Book Value	
### PARTMERSHIPS   9,296,304.   9,296,304.	MISSION RELATED INSURED DEPOSITS	FMV	250,000.	250,000.
Porm 990-PF   Depreciation of Assets Not Held for Investment   Statement   1.5	MISSION RELATED LIMITED PARTNERSHIPS	FMV	9,296,304.	9,296,304.
Cost or Other Basis   Depreciation   Book Value	Total to Form 990-PF, Part II, lin	ne 13	9,546,304.	9,546,304.
Description   Other Basis   Depreciation   Book Value	Form 990-PF Depreciation of Asse	ets Not Held for	Investment	Statement 13
### Table	Description			Book Value
EQUIPMENT 16,350. 16,350. 0. EQUIPMENT 22,693. 22,693. 0. EQUIPMENT 85,442. 85,442. 0.  Total To Fm 990-PF, Part II, ln 14 691,321. 691,321. 0.  Form 990-PF Other Assets Statement 14  Description Program Related Investments #18 17,528,930. 15,965,702. 15,965	LEASEHOLD IMPROVEMENTS			0.0
Form 990-PF Other Assets Statement 14  Description Beginning of Fair Market Value Program Related Investments #18 17,528,930. 15,965,702. 15,965,702. To Form 990-PF, Part II, line 15 17,528,930. 15,965,702. 15,965,702. Form 990-PF Other Liabilities Statement 15  Description BOY Amount EOY Amount Deferred Rent Deferred Federal Excise Tax Federal Excise Tax 794,536. 432,766. Federal Excise Tax - Current 72,475. 0.	EQUIPMENT EQUIPMENT EQUIPMENT	16,350. 22,693.	22,693.	0 . 0 . 0 .
Beginning of Find of Year Book Value  PROGRAM RELATED INVESTMENTS #18 17,528,930. 15,965,702. 15,965,702.  To Form 990-PF, Part II, line 15 17,528,930. 15,965,702. 15,965,702.  Form 990-PF Other Liabilities Statement 19  Description BOY Amount EOY Amount  DEFERRED RENT 110,620. 112,726. 794,536. 432,766. FEDERAL EXCISE TAX FEDERAL EXCISE TAX 72,475. 0.	Total To Fm 990-PF, Part II, ln 1	691,321.	691,321.	0.
Description         Yr Book Value         Book Value         Value           PROGRAM RELATED INVESTMENTS #18         17,528,930.         15,965,702.         15,965,702.           To Form 990-PF, Part II, line 15         17,528,930.         15,965,702.         15,965,702.           Form 990-PF         Other Liabilities         Statement 19           Description         BOY Amount         EOY Amount           DEFERRED RENT DEFERRED FEDERAL EXCISE TAX FEDERAL EXCISE TAX FEDERAL EXCISE TAX - CURRENT         794,536. 432,766. 72,475. 0.	Form 990-PF	Other Assets		Statement 14
To Form 990-PF, Part II, line 15 17,528,930. 15,965,702. 15,965,702.  Form 990-PF Other Liabilities Statement 15  Description BOY Amount EOY Amount  DEFERRED RENT DEFERRED FEDERAL EXCISE TAX FEDERAL EXCISE TAX - CURRENT 794,536. 432,766. 72,475. 0.	Description			
Form 990-PF Other Liabilities Statement 19  Description BOY Amount EOY Amount  DEFERRED RENT DEFERRED FEDERAL EXCISE TAX FEDERAL EXCISE TAX - CURRENT 794,536. 432,766. FEDERAL EXCISE TAX - CURRENT 72,475.	PROGRAM RELATED INVESTMENTS #18	17,528,930.	15,965,702.	15,965,702
Description  DEFERRED RENT  DEFERRED FEDERAL EXCISE TAX  FEDERAL EXCISE TAX - CURRENT  DEFERRED FEDERAL EXCISE TAX 794,536. 432,766.  72,475. 0.	To Form 990-PF, Part II, line 15	17,528,930.	15,965,702.	15,965,702.
DEFERRED RENT  DEFERRED FEDERAL EXCISE TAX  FEDERAL EXCISE TAX - CURRENT  794,536. 72,475. 0.	Form 990-PF Ot:	her Liabilities		Statement 15
DEFERRED FEDERAL EXCISE TAX 794,536. 432,766. FEDERAL EXCISE TAX - CURRENT 72,475.	Description		BOY Amount	EOY Amount
	DEFERRED RENT DEFERRED FEDERAL EXCISE TAX FEDERAL EXCISE TAX - CURRENT		794,536.	112,726. 432,766.
		ne 22	<del></del>	545,492.

	List of Officers, I and Foundation Mana		State	ement 16
Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib	
ANNE WADE C/O F.B. HERON FOUNDATION NEW YORK, NY 10005	DIRECTOR 3.00	0.	0.	0.
CLARA G MILLER C/O F.B. HERON FOUNDATION NEW YORK, NY 10005	PRESIDENT & DI 40.00	IRECTOR 462,680.	55,554.	0.
IAN MAGEE C/O F.B. HERON FOUNDATION NEW YORK, NY 10005	SECY/TREAS VP 40.00	FIN & OPERAT 223,769.		0.
BUZZ SCHMIDT C/O F.B. HERON FOUNDATION NEW YORK, NY 10005	CHAIRMAN 4.00	0.	0.	0.
WILLIAM MC CALPIN C/O F.B. HERON FOUNDATION NEW YORK, NY 10005	DIRECTOR 3.00	0.	0.	0.
JAMES JOSEPH C/O F.B. HERON FOUNDATION NEW YORK, NY 10005	DIRECTOR 3.00	0.	0.	0.
JOHN OTTERLEI C/O F.B. HERON FOUNDATION NEW YORK, NY 10005	DIRECTOR 3.00	0.	0.	0.
Totals included on 990-PF, Pag	e 6, Part VIII	686,449.	94,539.	0.

Expenditure Responsibility Statement Statement 17 Form 990-PF Part VII-B, Line 5c

Grantee's Name

CADENT PARTNERS

Grantee's Address

10 WOODS END LANE WESTON, CT 06883

Grant Amount Date of Grant Amount Expended

10,000. 04/04/14

0.

Purpose of Grant

TO SUPPORT RESEARCH AND GUIDANCE ON INFLUENCE STRATEGY EXECUTION

Dates of Reports by Grantee

N/A

Any Diversion by Grantee

N/A

COOP METRICS

Grantee's Address

**50A WALNUT AVENUE** ANDOVER, MA 01810

Grant Amount Date of Grant Amount Expended

150,000. 12/12/12 150,000.

Purpose of Grant

PREPAREDNESS GRANT TO SUPPORT DATA VISUALIZATION DEVELOPMENT

Dates of Reports by Grantee

4-30-2014

Any Diversion by Grantee

COOP METRICS

Grantee's Address

50A WALNUT AVENUE ANDOVER, MA 01810

<u>Grant Amount</u> <u>Date of Grant</u> <u>Amount Expended</u> 150,000. 11/29/13 150,000.

#### Purpose of Grant

TO FUND A JOINT PRACTICE FELLOWSHIP DESIGNED TO ACCELRATE THE MARKET UP TAKE & ADOPTION OF COOPMETRICS BY IN PART BUILDING OUT THE TECHNOLOGY AND THE CAPACITY TO AGGREGATE IMPACT DATA ACROSS IMPACT PLATFORMS

Dates of Reports by Grantee

4-30-2015

Any Diversion by Grantee

HOPE GLOBAL CONSULTING

Grantee's Address

930 MONTGOMERY STREET SAN FRANCISCO, CA 94133

Grant Amount Date of Grant Amount Expended

35,000. 06/06/13 35,000.

Purpose of Grant

TO PROVIDE FACILITATION SERVICES FOR THE HERON DATA SUMMIT

Dates of Reports by Grantee

4-30-2014

Any Diversion by Grantee

HOPE GLOBAL CONSULTING

Grantee's Address

930 MONTGOMERY STREET SAN FRANCISCO, CA 94133

Grant Amount Date of Grant Amount Expended 50,000. 07/30/14 50,000.

Purpose of Grant

TO PROVIDE PRIMARY RESEARCH IN SERVICE OF "MONEY FOR GOOD 2015" PROJECT

Dates of Reports by Grantee

4-30-2015

Any Diversion by Grantee

IMPRINT CAPITAL ADVISERS

Grantee's Address

605 MARKET STREET SAN FRANCISCO, CA 94105

Grant Amount	Date of Grant	Amount Expended
30,000.	12/12/12	30,000.

#### Purpose of Grant

TO PROVIDE AN INITIAL MARKET MAP TO FOCUS ON EMPLOYMENT MODELS IN THE HEALTHCARE SECTOR, FROM SMALL SOCIAL ENTERPRISES TO NON-PROFIT ENTERPRISES TO BIG PUBLIC COMPANIES

IMPRINT CAPITAL ADVISERS

Grantee's Address

605 MARKET STREET SAN FRANCISCO, CA 94105

Grant Amount Date of Grant Amount Expended 55,000. 11/29/13 55,000.

Purpose of Grant

4- SHORT LISTED DEALS THAT WILL BE FOCUSED ON CAPITAL EFFICIENT WAYS TO DRIVE GROWTH IN HIGH QUALITY JOBS THROUGH THE HEALTH SECTOR

Dates of Reports by Grantee

4-30-2014

Any Diversion by Grantee

Form 990-PF Page 1

Asset No.	Description	Date Acquired	Method	Life	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction
	LEASEHOLD IMPROVEMENTS	05010	D	.000	16	446,255.			446,255.	446,255.		0.
2	FURNITURE	05010	o l	.000	16	120,581.			120,581.	120,581.		0.
3	EQUIPMENT	05010		.000	16	16,350.			16,350.	16,350.		0.
4	EQUIPMENT	06300	3	.000	16	22,693.			22,693.	22,693.		0.
	EQUIPMENT	01011	3	.000	16	85,442.			85,442.	85,442.		0.
	* Total 990-PF Pg 1 Depr					691,321.		0.	691,321.	691,321.	0.	0.

#### **LEAD SCHEDULE OF PRI-FY 2014**

PRIS			;
Non-Equity PRIs			
Cash & Deposits			
National Federation of Community Development Credit		-	<b>-</b>
Debt			
Boston Community Loan Fund, Inc.		-	-
Community Reinvestment Fund, Inc.		54,222.80	•
Craft3		-	-
Federation of Appalachian Housing Enterprises		-	50,000.00
Habitat for Humanity International FlexCap 2009-1		-	156,523.55
Habitat for Humanity International FlexCap 2010-2		-	80,762.89
Habitat for Humanity International FlexCap 2012-1		-	134,518.87
Habitat for Humanity International II FlexCap 2009-2		-	34,392.16
Hopę Enterprise Corporation		-	250,000.00
Housing Assistance Council		-	125,000.00
Latino Community Credit Union		-	150,000.00
New Hampshire Community Loan Fund		-	50,000.00
Nonprofit Finance Fund		÷	
Rural Community Assistance Corporation		-	50,000.00
Self-Help Enterprises		-	- 1
SUN Initiative Financing LLC		-	-
The Reinvestment Fund, Inc		<b>-</b>	- - 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,
Equity PRIs			
Equity			
Adena Ventures, LP		-	-
CoopMetrics		1,000,000.00	-
Meritus Ventures, LP		-	-
Native American Bancorporation Co.		-	130,408.00
Northwest Louisiana Community Development Fund I,		-	28,103.29
Pacific Community Ventures Investment Partners III, LL		•	-
Penn Venture Partners, LP	1.	-	-
The Southern Appalachian Fund, LP		-	170 154 55
SJF Ventures II, LP		-	170,154.55
Bridges US - Closing 1		321,214.29	

W/O Adena

(28,801)

Reserve for Loss

(2,000,000)

15,965,703.48

				1	CONTS		<del></del>						-				
		UNFUNDED		NEW	MADE	<b>1</b>		UNFUNDED				]	1	ł		1	REQUIRES
EL ID	PARENT ENTERPRISE	COM'T at FYE 2013				DISBURSED In 2014		COM'T at FYE 2014	PAYABLE N	STREET ADDRESS 1	STREET ADDRESS 2	CUTY	STATE	,	  PULEPOSE	501c37	EXPENDITURE RESPONSIBILITY?
1100.3009	Buffelo Magara Medical Center	250,000			i		1.1	250,000	١.	Innovation Center at	S40 Elikosts Street	Auffelo	l	i ~	[Change capital to enable Buffelo Niegara Medical Campus to increase capacity by haring staff	i	i
1100.3043	Center for Financial Services Innovation			1,500,000	1,000,000	(1,000,000)					SAD EASTER STREET		- In	1	iprojected at 13 full-time employees), to provide seed investment for the design and marketing of Herna is providing enterprise capital to fund operating deficits in core operations incorred by the	$\overline{}$	
								500,000		2230 S Michigan Ave Sta 200	-	Chicago	ц	6062	Fineactal innovations Center during its transition to a new membership network business model. To enable Council for Adult and Experiential Learning to execute its business plan, This expension	lv	No
11100.3037	Council for Adult Experiential Learning			2,000,000	1,000,000	(3,000,000)		1,000,000	<u> </u>	55 East Monroe Street	Suite 2710	Chicago	n_	60601	is expected to result, in pertnership with employers, higher educational institutions and	Yes	No
11100.3020	Family Independence inhibitive	ł		1,500,000	500,000	[500,000]		1,000,000	<u> </u>	1212 Broodway, Suite 300		Callend	CA	94612	To enable Family independence initiative to execute its business plan, including making lovestments in technology, communications and fundralising expectity; providing incentive funds	Yes	No
1100.7016	National Organization on Disability			1,500,000	500,000	(\$00,000)	·	1,000,000		77 Water Street	Suite 204	New York	MY	1	To enable National Organization on Disability to execute its business plan, primarily involving an expension of its Bridges Advisory Services line of business. This expension is expected to result it		1
11100.3011	Paraprofessional Healthcare Institute	500,000			\$00,000	(500,000)				400 East Fordhern Road, 11th FI		Broos			Change capital to enable Persprofessional Healthcare institute to build a more sustainable	1184	1
#1100.3023	Sustainability Accounting Standards Board	1,000,000			1,000,000	[1,000,000)				Pler 3, Suite 101				1	business model by increasing in both scale and scope; by expanding core service delivery To enable the Sustainability Accounting Standards Board to halld a strong research team to	Yes	Ho
1100.3005	The Relivestment Fund	250,000							<u>-</u>		<del> </del>	San Francisco	<u> </u>	54111	complete the development of all 88 industry-level sustainability accounting standards; and to	Yes	No
11003005	the Reinvestment Fund	234,000			258,000	(250,000)	<u> </u>		<u>·</u>	1700 Market Street	15th Floor	Philadelphia	7A	19103	Support for PolicyMap	Yen	Жо
B1100.0000	African Services Committee (ASC)  Center for Alternative Sentending and			150,000	150,000	[150,000]				429 West 327th Street	2nd Floor	New York	MY	1 30027	To provide capital by recommendation of and in partnership with NFF	Yes	l
B1100.0000	Employment Services (CASES)			150,000	150,000	[150,000]	. [	!		151 Lawrence Street, 3rd Floor		Brooklyn				1	-
81100.0000	Grand Street Settlement (GSS)											aruouym	-		To provide capital by recommendation of end in perturbally with NFF	Yes	- No
ettoroom	Grand Street Settlement (GSS)	H		100,000	190,000	(120,000)	-	<del></del> -	· ·	80 Pitt Street		New York	ж	10003	To prayide capital by recommendation of and in partnership with NFF	Yes	No
\$1100,0000	investors' Circle Foundation	LI		100,000	100,000	(100,000)				200 M Mangum St, Suite 203		Durham	NC	27701	Change capital to aid investors' Circle in pivoting its business model to more effectively and efficiently align with the opportunity and needs of its merketalece.	Yes	l.
81100.0000	Leake & Wetts Services			150,000	150,000	[150,000]		- 1		463 Kawthorne Avenue		Yonkara	367	1	-	1	1
11100.0000	New York City Gay and Lasbien Anti-Violence Project (NYCAVP)	i	1	150,000	150,200							10000	-	1076	To provide capital by recommendation of and in partnership with MTF	Ves	No
***************************************	Women's Housing and Economic Development	-	<del></del> i	150,000	150,200	(150,000)			<u> </u>	240 West 35th Street	Selte 100	New York	ж	10001	To provide capital by recommendation of and in partnership with NFF	Yes	140
81100.0000	Corporation (WHEDCo)	ļ		150,000	150,000	(150,000)	<u>.</u>		<u> </u>	50 East 168th Street		Broes	ж	10452	To provide capital by recommendation of and in partnership with NFF	Ven.	
81200.3047	Brooklyn Havy Yard Development Corporation		J	125,000	125,000	(125,000)				63 Fluthing Avenue, Unit 300		Brooklym	,		Y		
81200,3038	Calvert Foundation	150,000	150,000			[150,000]							<u> </u>	11245	To support capital planning	Yes	No
		134,00	150,000			(150,000)				7315 Wicconsin Ave	Sake 100W	Bethesda	MD	20014	Te support business planeing	Yes	No
#1200.3051	Center for Community Self-Help  CenterState Corporation for Economic			150,000	150,000	(150,000)		<u> </u>	_ ·	301 West Main Street		Durhers	NC.	27701	To support a one-year strategic resvaluation of its small business-lending platform,	Yes	No.
81200.3053	Opportunity			112,000	112,000	[137,000)				115 W. Feyelte Street	ļ	Syracuse	207	13203.3206	To record that the last section is	Ī.,	
e1200 2017	City First Enterprises	1		120,000	120,000	(120,000)				·		3,			To support strategic business planning	Yes	140
2110001011	CATTER DIADPINES	<del></del>		120,000	12000	1124000		<del> </del>	<u>-</u> -	1436 U St. NW suite 404		Washington	oc	30009	To support strategic business planning.	Yes	No
81200.3052	incourage Community Foundation			128,000	128,000	(128,000)				478 East Grand Avenue		Wisconsin Rapids	840	54494	To support strategic capital planning	Yes	No
81200,3044	Manufacturing Renalisance			125,000	125,000	(125,000)	.	.		3411 W Olversey Avenue	Suite 10	Chicago		1			
81200.3041	Per Scholas			*****								Uncago	<u> </u>	60657	To support strategic business planning	Yes	- No
914441041	76 Kilolai			80,000	80,000	(80,000)		<del></del> -		804 East 138th Street		Bronz	М	20454	To support strategic business planning	Yes	No
81300.3025	Roberts Enterprise Development Fund			150,000	150,000	[150,000)		:		221 Main Street Suite 1550		San Francisco	сь	94105	To support strategic business planning	Yes	No
82120.0000	Cadent Partners			10,000				10,000		30 Woods End Lane		Weston				<del> '</del>	
82120.0000	Community Foundation for Greater Buffalo											H4IWII	-		To support research and guidance on influence strategy execution.  To suport work with Next Street to explore the fresibility of intenching an impact levesting.	No	Yes
821200000	Community Featherston for Greater autieso			60,000	\$0,000	[60,000]				726 Exchange Street, Soile 525		Buffalo	NY	14210	program in the Buffulo region	Yes	740
82120.0000	George Misson University Foundation			30,000	10,000	(10,000)	10,000	<u>.</u>		School of Public Policy	GMU 3351 Fairfax Dr MSN381	Arlington	VA	23201-3062	The support the Rules Change-DC summit.	Yes	lua.
82120.0000	George Mason University Foundation		1	10,000	10,000	(10,000)		. 1		School of Public Policy	GMU 3353 Fairfax Dr MSN381	Arlington				Ĭ	T
82120.0000	Manager and San Andrews										Lesier PL MOUSET	N-12/E204	<u>**</u>	CT401-2045	to support development of a white paper & website for the Rules Change Project.	Yes	No
	Hope Global Consulting	<del>   </del>	<del> </del>	50,000	50,000	(50,000)	<del></del> ⊦	<del> </del>	<del></del>	930 Montgomery St. Sulta 300		San Francisco	CA		To support primary research in service of the "Money for Good 2015" Project	No	Yes
82120.0000	Imprint Capital	55,000	55,000			[55,000]				353 Secremento St, Suite 740		San Francisco	CA_		imprint Capital Advisors will provide 4-6 short Ested deals that will be focused on capital efficient ways to drive growth in high quality jobs through the health sector.	No.	V
92110.0000	Monprofts Finance Fund	45,000	46,000		i	(45,000)	. 1			70 West 36th Street, 11th FL						1	·  <del>'''</del>
12110.0000												New York	MT	10015-800?	to support the Heran Sentor Fellow in Philanthropic Equity	Yes	No
1110000)	Respects Finance Fund			103,720	103,720	(103,720)	<u></u> 1		<u> </u>	70 West 36th Street, 15th FL		New York	M	10018-8007	Amendment & extension to the Heron Septor Fellow position	Yes	140

GT ID	PARENT ENTERPRISE	UNFUNDED COM'T at FYE 2013		NEW COM'TS In 2014	COM'TS MADE PAYABLE In 2014	DISBURSED In 2014	REFUNDED In 2014	UNFUNDED COMT at FYE 2014	PAYABLE at	STREET ADDRESS 1	STREET ADDRESS 2	ату	STATE	2:	PURPOSE	501437	REQUIRES EXPENDITURE RESPONSIBILITY?
i i		1 1		150,000	150,000	[150,000]		١.		723 Main Street		Buffalo		1420	General Support	Ĺ	L
25000.0000	Bellalo Magara Riverkeeper			i i	40,000	(40,000)				6 East 32nd Street 5th Floor		T				Yes	(NG
85000,0000	Chy Hervest, Inc.	-		40,000				···•	<del>  :-</del>			New York	Mr		General operating support	Yes	Ho
85000,0000	Clear Fork Valley Local Schools	<u> </u>		500	500	(200)			·	92 Hines Avenue		Bethylik	Chile	4481	General Support	Yes	No
85000.0000	Common Ground Communities			100,000	100,000	[100,000]			<u>-</u> -	125 Molden Lane	Suite 18C	New York	HTZ	10031	General Support	Yes	No
85000.0000	Council on Foundations	<u> </u>		28,000	28,000	(38,000)			-	2321 Crystel Drive, State 700		Artington	YA.	22207	in support of the one-yeer White House Fellowship on impact towesting, jed by Lucra Tomasko.	Yes	No
E5000.0000	Defe Ventures			10,000	10,000	(10,000)				S Penn Placa, 19th Floor		New York	MY	10001	General Support	Yes	No
		1		50,000	50,000	(50,000)				333 7th Avenue	}	New York	NY	10001-5004	General Support	Yes	
	Doctors Without Borders USA			25,000	25,000	(15,000)				175 Remsen Street	Suite 1000	Breeklyn	Ĭ			ļ	···
85000.0000	Exalt Youth	<del> </del>					-						7'		General Support	Yes	No
85000,0000	Global Giving	<del> </del>		\$0,000	\$0,000	(50,000)		·	•	1330 Vermont Avenue MW	Suite 550	Washington	DC	20000	Support for Ehalu Epidemic Relief Fund	Yes	No
25000.0000	Global Gliding	<b>├</b> ──-		20,000	50,000	•		20,000	20,000	1310 Vermont Avenue MW	Suite SSO	Washington	×	30000	General Support	Yas .	No
85000.0000	God's Love We Deliver, Inc.	ļ		40,000	40,000	(40,000)			<del></del>	166 Avenue of the Americas		New York	NY	10013	General Support	Yes	No
#5000.0000	Impact Society		<u> </u>	50,000	\$0,000	(50,000)				370 Lexington Avenue	Suite 1704	New York	New York	10014	General Support	Yes	No
25000.0000	National Community Stabilization Trust	l	<b>!</b>	150,000	150,000	(150,000)				910 17th Street, NW	•	Weshington	DC DC	20006	General Support	U	
		1	i -	300.000	100,000	(100,000)				89 South Street	Suite 701	Boston			To support the construction of the new children's hostial in Johannesburg South Africa in honor of Notion Mondele		]
85000,0000	Nelson Mondela Childrens Haspital	<b>-</b>									30m 701					Yes	:165
<u>  15000.0000</u>	Hosprofit Information Networking Associates	<del> </del> -	-	10,000	10,000	(10,000)			<del></del>	112 Water Street, Sta 400		Boston	MA	02125-5368	General Support	Yes	No
85000.0000	Presmptive Love	<del> </del>		25,000	25,000	(25,000)	-	<u>-</u> -	-	1300 Derbyton Orive		Hewitt	7%	78643	General Support	Yes	No
85000.0000	Rockefeller Philanthropy Advisors	1	<u> </u>	50,000	\$0,000	(50,000)			<u> </u>	6 West 43th Street	10th Floor	Hew York	NY	10036	Support for tah US NAS Project	Yes	I No
45000,0000	Seconors for Educational Opportunity	l		10,000	10,000	(10,000)		_		23 Gramercy Park South		New York	HT	10003	General Support	Yes	  No
#5C00,0000	The Aspen Institute, Inc.			50,000	\$0,000	(50,000)				One Depost Circle, NW	Suite 700	Washington	œ	10036-1133	Support for the Aspea Philanthropy Group	Yes	iNo.
				£500	6,500	(5,500)				73 Fifth Avenue		New York				-	i
85000,0000	The Foundation Center	<del> </del>	<b></b>										-			Yes	No
85000.0000	The innocence Project	+-	-	5,000	3,000	(5,000)			<u> </u>	40 Worth Street	Suite 701	New York	MY	10013	Contribution in memory of Bert King	Yes	No
85000.0000	The New York Times Co.	<del></del>		40,000	40,000	(40,000)	<u> </u>			4 Chase Metrotech Centur	7th Floor East, Luckbon 5193	Brooklyn	<b>X</b> Y	11245	General Support	Yes	No
85000.0000	The Paudhillry Project		i	10,000	10,000	(10,000)				104 West 27th Street	12th Floor	New York	201	10001	General Support	Yes	No
E5000.0000	United Way of NYC			115,000	325,000			125,000	125,000	2 Park Avenue		New York	MY	10016-1503	Support for the NYC Change Capital Fund	Yes	No
82150.0000	Aspen Business & Society Program	İ		25,000	25,000	(25,000)				477 Medison Avenue Sulta 730		New York	207	10022	General support for the Aspen Business and Society Program	Yes	l No.
				20,000	20,000	(20,000)				6 West 42th Street	10th Fleor	New York				i —	j
82150.0000	Global Impact Investing Network	1	1			(6,100)										Yes	No
\$2150,0000	Grantmakers For Effective Organizations	+	<del>                                     </del>	6,100	6,100		<u> </u>			1725 DeSafes Street WW	Suite 404		©C	20036	Annual Membership contribution	Yes	No
63350.0000	Grants Managers Network	+	<del> </del>	2,000	2,000	13,0007	-	-		1666 K Street, NW	Seltre 440	Weshington	œ	20006	General Support	Yes	No.
82150.0000	Guidester USA, Inc.		<b></b>	2,500	2,500	(2,500)				4201 Courthouse Street	Suhe 220	Williamsburg	VA.	23188	Financial Scan subscription	Yes	Ho
92150.0000	Goldestar USA, Inc.	<u> </u>		10,000	10,000	[10,000]				4301 Courthouse Street	Suite 220	Williamsburg	VA	23124	Ceneral Support	Yes	No
				10,000	10,000	(10,000)				590 Medican Avenue 31, FI		new york	,,,	10022	Ceneral Support	V	J.,
[9312010000]	High Water Women		•													144	

1 tuly

	1				COM'TS				<u> </u>		<del></del>					, -	
		UNFUNDED COM'T	PAYABLE at	NEW COM'TS In	MADE	DISBURSED	REFUNDED	UNFUNDED COM'T at	PAYABLE #				!				REQUIRES
GL ID	PARENT ENTERPRISE	at FYE 2013	FYE 2013	2014	2014	in 2014	in 2014	FYE 2014		STREET ADDRESS 1	STREET ADDRESS Z	CITY	STATE	Z17	PURPOSE	501637	EXPENDITURE RESPONSIBILITY?
82150.0000	Independent Sector			7,000	7,000	(7,000)		<u> </u>	<u> </u>	1002 L Street NW	Suite 900	Washington	DC_	20036	Annual membership dwes	Yes	Но
82150,0000	Nonprofit Coordinating Committee of New York			1,500	3,500	(1,500)		<u> </u>	<u> </u>	135 West 35th Street	15th Floor	New York	NY	10018-7802	Annual memberskip contribution	Yes	Хо
82150.0000	Philanthropy New York			15,100	15,100			12,200	15,100	79 Filth Avenue, 4th Floor		New York	ж	10003-3076	Annual membership dues	Yes	No
2150,0000	Philanthropy Northwest	<u> </u>		5,000	5,000		·	5,000	5,000	2101 Fourth Avenue, Ste 650		Seattle	WA	93121	Annual membership dues for the Mission Investors Exchange	Yes	Ng
82150.0000	Rockefeller Philanthropy Arhrhors			20,000	20,000	(30,000)		<u> </u>		6 West 48th Street	10th Floer	New York	744	10036	Answel Membership dues for the GUN	Yes	No
82350.0000	The Relovestment Fund, Inc.			5,000	5,000	(5,000)	<u> </u>		<u> </u>	1700 Market Street	19th Floor	Philiadelphia	PA	19103	Annual dues for PolicyAlap	Yes	Но
82150.0000 <u></u>	University of New Hampshire / Carsey School of Public Policy			5,000	5,000	(5,000)			<u> </u>	The Carsey Institute	73 Main Street, Huddleston Hal	Durham	мн	3124	Spontorship of the Financial innovations Roundtable	Yes	Na
22150.0000	US SIF			3,180	3,140	•		3,180	3,180	910 17th Street, NW		Washington	oc_	20006	Annual membership dues	Yez	No
		2,251,000	251,000	9,966,100	8,205,100	[3,288,820]	10,000	3,928,280	168,280				<u> </u>				
	<u> </u>												ļ				
DIRECTED GIV	//NG: Detail Schedule still being worked on								<u> </u>								
86110.0000	Board/Staff Directed Giving - Various		<u>.</u>	165,750	165,750	(132,150)	2,500	33,600	33,600			<u> </u>				<u> </u>	-
86210.0000	Community Service - Various			5,000	5,000	<b>[5,000)</b>			<u> </u>				L				
96550'0000	Matching - Various			22,706	22,706	(20,456)		2,250	2,250				<u> </u>			<u> </u>	
		-		193,456	193,456	(157,606)	2,500	35,850	35,850				L			ļ	
												<u> </u>				<u> </u>	<u> </u>
	Total New Com'ts as per GAAP				8,399,556							<u> </u>	igspace			<u>L</u>	<u> </u>
	Total Disbursed in 2014					(B,A46,A26)					ļ		L			<u> </u>	
89000.0000	Grant Refunds - Various						12,500				ļ	<b>_</b>					
	Total Grants Payable at FYE		251,000						204,130								

### TAX RETURN FILING INSTRUCTIONS

NEW YORK FORM CHAR500

#### FOR THE YEAR ENDING

December 31, 2014

Prepared for	The F.B. Heron Foundation 100 Broadway, 17th Floor New York, NY 10005
Prepared by	Owen J Flanagan & CO 60 East 42nd Street New York, NY 10165
Mail tax return to	NYS Office of Attorney General Charities Bureau Registration Section 120 Broadway New York, NY 10271
Return must be mailed on or before	November 16, 2015
Special Instructions	New York Form CHAR500 must be signed and dated by both of the authorized individuals. Also be sure that the attached copy of federal Form 990-PF has been properly signed and dated.  Enclose a check for \$1,500 made payable to NYS Department of Law. Include the organization's state registration number on the remittance.

# CHAR500

NYS Annual Filing for Charitable Organizations www.CharitiesNYS.com

Send with fee and attachments to: NYS Office of the Attorney General Charities Bureau Registration Section 120 Broadway New York, NY 10271

2014

Open to Public Inspection

" acheral lilloff	General Information	ı
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i.General Informa	tion						
For Fiscal Year Beginnin	ng (mm/dd/yyyy) 01/01	/2014 and Ending	/mm/dd/\ 10/24/				
Check if Applicable:	Name of Organization:	, = 0 = 2 and Ending	(mm/dd/yyyy) 12/31/				
Address Change	THE F.B. HEROI	N FOUNDATION		Employer Identification Number (EIN):			
Name Change	Mailing Address:			13-3647019			
Initial Filing Final Filing	100 BROADWAY, City / State / ZIP:	17TH FLOOR		NY Registration Number: 06-44-19			
Amended Filing	NEW YORK, NY	10005		Telephone: 212 404-1800			
Reg ID Pending	Website:			Email:			
	WWW.FBHERON.OF	RG		Erridii.			
Check your organization's registration category:	s 7A only X EPTL	only DUAL (7A 8	& EPTL) EXEMPT (	Find your registration category in the Charities Registry at www.CharitiesNYS.com			
2. Certification							
See instructions for certif	ication requirements. Imprope	er certification is a violation	of law that may be subject	to penalties			
We certify under p they an	penalties of perjury that we rev e true, correct and complete i	riewed this report, including accordance with the law	g all attachments, and to the s of the State of New York a	e best of our knowledge and belief, pplicable to this report.			
President or Authorized	Officer	4.1/2/2		2 2 ///-			
President of Authorized		and har	CLAKA MILLER Print Name	YRESIDENT 11/6/1			
	Signature		Print Name	e and Title Date			
Chief Financial Officer or Treasurer:  Signature  Tay Macle, TReasurer, U/16/15  Print Name and Title  Date							
Signature Print Name and Title Date							
	Oignature		T Till Name	, and the Bate			
3. Annual Reporting	Exemption						
		r organization is claiming	an exemption under the cat	egory (7A and EPTL only filers) or both			
categories (DUAL filers)	that apply to your registration	, complete only parts 1, 2,	and 3, and submit the certi	fied Char500. No fee, schedules, or			
additional attachments a	are required. If you cannot cla	im an exemption or are a [	DUAL filer that claims only o	ne exemption, you must file applicable			
The same of the sa	ents and pay applicable fees.						
3a. 7A filin	g exemption: Total contribution	ons from NY State includir	g residents, foundations, go	overnment agencies, etc, did not			
exceed \$2	5,000 and the organization di	d not engage a profession	ial fund raiser (PFR) or fund	raising counsel (FRC) to solicit			
contribution	ons during the fiscal year. Or t	ne organization qualifies in	or another 7A exemption (se	e matructions).			
				t- did not avaged \$25,000 at any time			
3b. EPTL 1	filing exemption: Gross receip	ts did not exceed \$25,000	and the market value of as	sets did not exceed \$25,000 at any time			
during the	fiscal year.						
4 Calcadulas and A	ttaahmanta						
4. Schedules and A	ittaciiments						
See the following page	Yes No 4a. Did y	your organization use a pro	ofessional fund raiser, fund	raising counsel or commercial co-venturer			
for a checklist of	for fund	raising activity in NY State	e? If yes, complete Schedule	e 4a.			
schedules and	forfulid	raising activity in the otal					
attachments to	Yes No 4b. Did	the organization receive go	overnment grants? If yes, co	omplete Schedule 4b.			
complete your filing.	165 100 4b. Did	and organization receive g					
5. Fee							
See the checklist on the	7A filing fee:	EPTL filing fee:	Total fee:	Make a single-check or money order			
next page to calculate yo				payable to:			
fee(s). Indicate fee(s) you		a and and age		"Department of Law"			
are submitting here:	\$	\$ 1,500.	\$_1,500.				
a. 3 000							

## **CHAR500**

**Annual Filing Checklist** 

Simply submit the certified CHAR500 with no fee, schedule, or additional attachments IF:

- · Your organization is registered as 7A only and you marked the 7A filing exemption in Part 3.
- Your organization is registered as EPTL only and marked the EPTL filling exemption in Part 3.
- · Your organization is registered as DUAL and you marked both the 7A and EPTL filing exemption in Part 3.
- **Checklist of Schedules and Attachments**

Check the schedules you must submit with your CHAR500 as described in Part 4:  If you answered "yes" in Part 4a, submit Schedule 4a: Professional Fund Raisers  If you answered "yes" in Part 4b, submit Schedule 4b: Government Grants	(PFR), Fund Raising Counsel (FRC), Commercial Co-Venturers (CCV)
Check the financial attachments you must submit with your CHAR500:  IRS Form 990, 990-EZ, or 990-PF, and 990-T if applicable  All additional IRS Form 990 Schedules including Schedule B (Schedule of Con IRS Form 990-T if applicable	ntributors).
If you are a 7A only or DUAL filer, submit the applicable independent Certified Public Review Report if you received total revenue and support greater than \$250,000 Audit Report if you received total revenue and support greater than \$500,000 No Review Report or Audit Report is required because total revenue and support	0 and up to \$500,000.
Note: The Audit and Review requirements are set to change in 2017 and 2021 in acc For more details, visit www.CharitiesNYS.com.	cordance with the Non Profit Revitalization Act of 2013.
Calculate Your Fee  For 7A and DUAL filers, calculate the 7A fee:  \$0, if you marked the 7A exemption in Part 3a  \$25, if you did not mark the 7A exemption in Part 3a	Is my organization a 7A, EPTL or DUAL filer?  - 7A filers are registered to solicit contributions in New York under Article 7-A of the Executive Law ("7A")  - EPTL filers are registered under the Estates, Powers & Trusts Law ("EPTL") because they hold assets and/or conduct activities for charitable purposes in NY.  - DUAL filers are registered under both 7A and EPTL.
For EPTL and DUAL filers, calculate the EPTL fee:  \$0, if you marked the EPTL exemption in Part 3b  \$25, if the NET WORTH is less than \$50,000  \$50, if the NET WORTH is \$50,000 or more but less than \$250,000  \$100, if the NET WORTH is \$250,000 or more but less than \$1,000,000  \$250, if the NET WORTH is \$1,000,000 or more but less than \$10,000,000  \$750, if the NET WORTH is \$10,000,000 or more but less than \$50,000,000  \$1500, if the NET WORTH is \$50,000,000 or more	Check your registration category and learn more about NY law at <a href="https://www.charitiesNYS.com">www.charitiesNYS.com</a> Where do I find my organization's NET WORTH?  NET WORTH for fee purposes is calculated on:  IRS From 990 Part I, line 22  IRS Form 990 EZ Part I, line 21  IRS Form 990 PF, calculate the difference between Total Assets at Fair Market Value (Part II, line 16(c)) and Total Liabilities (Part II, line 23(b)).

#### **Send Your Filing**

Send your CHAR500, all schedules and attachments, and total fee to:

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