Form 8879-EO	***** THIS IS NOT A FILEABLE COPY ***** IRS e-file Signature Authorization for an Exempt Organization	ŀ	OMB No. 1545-0047
	For calendar year 2020, or fiscal year beginning, 2020, and ending,	20	2020
Department of the Treasury Internal Revenue Service	 Do not send to the IRS. Keep for your records. Go to www.irs.gov/Form8879EO for the latest information. 		2020
Name of exempt organization		Taxpayer in	dentification number
THE F.B. HERO	N FOUNDATION	13-36	547019
Name and title of officer or pe		-	
PRESIDENT			
	Return and Return Information (Whole Dollars Only)		
check the box on line 1a, a blank, then leave line 1b, a	rn for which you are using this Form 8879-EO and enter the applicable amount, if any, fro 2a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line for the return being filed with b, 3b, 4b, 5b, 6b, or 7b, whichever is applicable, blank (do not enter -0-). But, if you ente e applicable line below. Do not complete more than one line in Part I.	n this form w ered -0- on th	vas
1a Form 990 check here		1b _	
2a Form 990-EZ check h		2b _	
3a Form 1120-POL chec	<u> </u>	3b _	
4a Form 990-PF check h	ere 🕨 🔟 b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b _	626,511.
5a Form 8868 check here		5b _	
6a Form 990-T check he	· · · · · · · · · · · · · · · · · · ·	6b _	
7a Form 4720 check here	b Total tax (Form 4720, Part III, line 1)	7b	
	ion and Signature Authorization of Officer or Person Subject to Ta		
Under penalties of perjury	I declare that X I am an officer of the above organization or I am a person sub	ject to tax v	with respect to
(name of organization)	, (EIN), , (EIN)	and t	that I have examined a copy
a payment, I must contact (settlement) date. I also au confidential information ne	e federal taxes owed on this return, and the financial institution to debit the entry to this the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior thorize the financial institutions involved in the processing of the electronic payment of t cessary to answer inquiries and resolve issues related to the payment. I have selected a as my signature for the electronic return and, if applicable, the consent to electronic fur	to the payr taxes to rec a personal	ment eive
X Lauthorize OW	en J Flanagan & Co	to onter my	PIN 11434
	ERO firm name	to enter my	Enter five numbers, but do not enter all zeros
a state agency(i	on the tax year 2020 electronically filed return. If I have indicated within this return that a es) regulating charities as part of the IRS Fed/State program, I also authorize the aforement's disclosure consent screen.		0
electronically file	berson subject to tax with respect to the organization, I will enter my PIN as my signature d return. If I have indicated within this return that a copy of the return is being filed with ies as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure co	a state agei	ncy(ies)
Signature of officer or person subje	tion and Authentication	Date	
ERO's EFIN/PIN. Enter vo	ur six-digit electronic filing identification		
· · · · · · · · · · · · · · · · · · ·	your five-digit self-selected PIN. 13696116145 Do not enter all zeros)	
-	neric entry is my PIN, which is my signature on the 2020 electronically filed return indicat sturn in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Informations siness Returns.		
ERO's signature 🕨	Date		
	ERO Must Retain This Form - See Instructions Do Not Submit This Form to the IRS Unless Requested To Do	So	
LHA For Paperwork Rec	uction Act Notice, see instructions.		Form 8879-EO (2020)
023051 11-03-20			

Form **990-PF**

HURRICANE IDA RELIEF - DR-4629

Return of Private Foundation

OMB No. 1545-0047 en to Public Inspection

1 0111	5	Do not ontor	social security numbers or			ada public	
Depa Intern	tmen al Rev		irs.gov/Form990PF for inst			•	Open to Public Inspection
For	alen	dar year 2020 or tax year beginning	•	, and e	nding		
-		foundation			-	A Employer identificatio	n number
т	ΗE	F.B. HERON FOUNDATION				13-3647019	Э
Num	ber a	nd street (or P.O. box number if mail is not delivered to street	Room/suite	B Telephone number			
Ρ	.0	. BOX 996				(475)250-2	1020
City	or to	own, state or province, country, and ZIP or foreign p	ostal code			C If exemption application is	pending, check here
N	ΕW	MILFORD, CT 06776					
G C	heck	all that apply: Initial return	Initial return of a fo	ormer public o	charity	D 1. Foreign organizatior	ıs, check here
		Final return	Amended return				
		Address change	Name change			Foreign organizations m check here and attach c	eeting the 85% test, computation
H C	heck	type of organization: X Section 501(c)(3) ex	empt private foundation			E If private foundation st	atus was terminated
] Se	ction 4947(a)(1) nonexempt charitable trust	Other taxable private foundation	ation		under section 507(b)(1	
I Fa	ir ma	rket value of all assets at end of year J Account	ing method: 📃 Cash	X Accr	ual	F If the foundation is in a	60-month termination
			ther (specify)			under section 507(b)(1	I)(B), check here
	\$	360,659,886. (Part I, colur	nn (d), must b <mark>e</mark> on cash bas	sis.)			
Pa	rt I	Analysis of Revenue and Expenses	(a) Revenue and		ivestment	(c) Adjusted net	(d) Disbursements for charitable purposes
		(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)	expenses per books	inco	ome	income	(cash basis only)
	1	Contributions, gifts, grants, etc., received				N/A	
	2	Check 🕨 🔀 if the foundation is not required to attach Sch. B					
	3	Interest on savings and temporary cash investments					
	4	Dividends and interest from securities	5,757,476.	5,75	7,476.		Statement 2
	5a	Gross rents					
	b	Net rental income or (loss)					
e	6a	Net gain or (loss) from sale of assets not on line 10	40,929,795.				Statement 1
Revenue	b	Gross sales price for all 43,184,032.					
Seve	7	Capital gain net income (from Part IV, line 2)		41,32	9,795.		
ш	8	Net short-term capital gain					
	9	Income modifications Gross sales less returns					
	10a	and allowances					
		Less: Cost of goods sold					
		Gross profit or (loss)	CA C01				<u> </u>
		Other income	64,601.	47 00	$\frac{0.}{7.071}$		Statement 3
		Total. Add lines 1 through 11	46,751,872.		7,271.		601 120
		Compensation of officers, directors, trustees, etc.	847,153.		3,033.		691,120.
		Other employee salaries and wages	2,156,935. 838,010.		4,944. 0,284.		1,273,448. 725,945.
S		Pension plans, employee benefits	57,311.		<u>0,284</u> . 1,568.		55,743.
nse	108	Legal fees Stmt 4	73,826.		$\frac{1,300}{9,184}$		43,530.
xpe		Accounting feesStmt5Other professional feesStmt6	1,695,757.		<u>7,841.</u>		995,190.
Ш е			1,095,157.	/0	7,041.		<u> </u>
ativ	10	Interest Taxes Stmt 7	610,000.		0.		0.
stra		Depreciation and depletion	010,000.		0.		
nini			255,913.	6	0,898.		161,832.
Adn		Occupancy Travel, conferences, and meetings	13,413.		324.		17,125.
) pr		Printing and publications	15,1150		5210		1/1231
Operating and Administrative Expenses	22	Other expenses Stmt 8	470,715.	31	6,464.		132,826.
Itin		Total operating and administrative			-,		
)era	- 1	expenses. Add lines 13 through 23	7,019,033.	2.01	4,540.		4,096,759.
do	25	Contributions, gifts, grants paid	9,999,296.	_,•1	_, v		6,776,947.
		Total expenses and disbursements.					
	_5	Add lines 24 and 25	17,018,329.	2,01	4,540.		10,873,706.
	27	Subtract line 26 from line 12:	,,,.	_,•_	, • •		
		Excess of revenue over expenses and disbursements	29,733,543.				
		Net investment income (if negative, enter -0-)		45,07	2,731.		

023501 12-02-20 LHA For Paperwork Reduction Act Notice, see instructions.

b Net investment income (if negative, enter -0-)_____

C Adjusted net income (if negative, enter -0-).

Form 990-PF (2020)

N/A

17060215 788682 1143

2 2020.05070 THE F.B. HERON FOUNDATION

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Form 990	D-PF (2020) THE F.B. HERON	FOUNDATI	ON	13-	3647019	Page 2
Part I	Balance Sheets Attached schedules and amounts in adverted by for and a mounts in	the description	Beginning of year	End o		
Faiti	column should be for end-of-year a	mounts only.	(a) Book Value	(b) Book Value		
1 (Cash - non-interest-bearing		871,932.	2,152,868.		
2 8	Savings and temporary cash investments		6,593,987.	3,646,168.	3,646,1	68.
3 /	Accounts receivable	760,587.				
l	Less: allowance for doubtful accounts 🕨		664,411.	760,587.	760,5	87.
4 6	Pledges receivable 🕨					
l	Less: allowance for doubtful accounts 🕨					
5 (Grants receivable					
6 1	Receivables due from officers, directors, trustees, and	other				
(disqualified persons					
7 (Other notes and loans receivable					
l	Less: allowance for doubtful accounts 🕨					
<u>र</u> 8 ।	Inventories for sale or use					
	Prepaid expenses and deferred charges		337,679.			
100 1	Investments - U.S. and state government obligations		57,474,274.	79,426,895.		
b I	Investments - corporate stock	Stmt 11	175,520,396.	212,716,498.		
CI	Investments - corporate bonds	Stmt 12	19,285,092.	4,260,457.	4,260,4	57.
11 Ir	Investments - land, buildings, and equipment: basis 🕨					
L	Less: accumulated depreciation					
12	Investments - mortgage loans					
13	Investments - other	Stmt 13	59,505,724.	43,919,916.	43,919,9	16.
14 l	Land, buildings, and equipment: basis 🕨					
	Less: accumulated depreciation					
15 (Other assets (describe State	ement 14	12,146,689.	13,585,326.	13,585,3	26.
	Total assets (to be completed by all filers - see the					
	instructions. Also, see page 1, item I)		332,400,184.	360,659,886.	360,659,8	86.
	Accounts payable and accrued expenses		501,264.	736,701.		
	Grants payable		252,600.	975,000.		
	Deferred revenue					
	Loans from officers, directors, trustees, and other disqualified p					
Liabilities	Mortgages and other notes payable	mont 15	1 110 620	1 071 060		
- 22 (Other liabilities (describe 🕨 State	ement 15)	1,110,629.	1,071,268.		
	Tetal liskilities (add lines 17 through 00)		1,864,493.	2,782,969.		
	Total liabilities (add lines 17 through 22)		1,004,493.	2,102,909.		
	Foundations that follow FASB ASC 958, check here	🕨 🗖				
Sec.	and complete lines 24, 25, 29, and 30.		330,535,691.	357,876,917.		
	Net assets without donor restrictions Net assets with donor restrictions		550,555,051.	557,070,517.		
	Foundations that do not follow FASB ASC 958, check					
	and complete lines 26 through 30.					
	Capital stock, trust principal, or current funds					
	Paid-in or capital surplus, or land, bldg., and equipme					
	Retained earnings, accumulated income, endowment,					
¥ 29	Total net assets or fund balances		330,535,691.	357,876,917.		
S S			550,555,051	557767675170		
30	Total liabilities and net assets/fund balances		332,400,184.	360,659,886.		
Part I						
				1		
	net assets or fund balances at beginning of year - Part t agree with end-of-year figure reported on prior year's			1	330,535,6	91
					29,733,5	
	increases not included in line 2 (itemize)			0	נ, ננו, נש	$\frac{43}{0}$
				0		
	nes 1, 2, and 3			4	360,269,2	34.

6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29

6 357,876,917. Form **990-PF** (2020)

023511 12-02-20

	F.B. HERON FOUNI					13-3	647019	Page 3
•	and Losses for Tax on In		come		acquired			
(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)					acquired rchase nation	(c) Date acquire (mo., day, yr.)		te sold lay, yr.)
1a								
b See Attached	Statements							
e	(1) Depresention allowed	(a) Cost or	othar basis					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or plus exper				(h) Gain or (l ((e) plus (f) mir		
a	, ,						(0)//	
<u>b</u>								
C								
d								
e 43,184,032.			854,23	57.			41,329	,795.
Complete only for assets showing	ng gain in column (h) and owned by tl	ne foundation on ⁻	12/31/69.			(I) Gains (Col. (h) (
(i) FMV as of 12/31/69	(j) Adjusted basis	(k) Excess			C	ol. (k), but not less Losses (from c	than -0-) or ol. (h))	
(1)11111 40 01 12/01/00	as of 12/31/69	over col.	(J), if any					
<u>a</u>								
b								
<u> </u>								
d e							41,329	795.
		in Dort I line 7						,,,,,,
2 Capital gain net income or (net ca	pital loss)	in Part I, line 7		2			41,329	,795.
	es) as defined in sections 1222(5) and							
	column (c). See instructions. If (loss)			J				
Part I, line 8				<u> </u>			/A	
	Inder Section 4940(e) for							
1 Reserved	ON 4940(e) REPEALED O	N DECEMB	ER 20, 20	J19 - D	UNUT	COMPLETE.		
	(b)			(a)			(d)	
(a) Reserved	(b) Reserved		F	(c) Reserved			Reserved	
Reserved								
Reserved								
Reserved								
Reserved								
Reserved								
2 Reserved						2		
3 Reserved						3		
4 Reserved						4		
5 Received						5		
						5		
6 Reserved						6		
7 Reserved								
8 Reserved		<u></u>	<u></u>	<u></u>	<u></u>	8		
							Form 990 •	- PF (2020)

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-	13-364 THE F.B. HERON FOUNDATION			Page 4		
	rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948 - see instruct	tions)				
1a	Exempt operating foundations described in section 4940(d)(2), check here 🕨 🛄 and enter "N/A" on line 1.					
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)		<u> </u>			
	Reserved 1	62	6,5	11.		
C	All other domestic foundations enter 1.39% of line 27b. Exempt foreign organizations, enter 4%					
	of Part I, line 12, col. (b)			•		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)			0.		
3	Add lines 1 and 2 3	62	6,5	11.		
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)			0.		
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0- 5	62	6,5	11.		
6	Credits/Payments:					
	2020 estimated tax payments and 2019 overpayment credited to 2020 6a 644,466.					
	Exempt foreign organizations - tax withheld at source 6b 0 .					
	Tax paid with application for extension of time to file (Form 8868)					
	Backup withholding erroneously withheld 6d 0.					
7	Total credits and payments. Add lines 6a through 6d	70	4,4	66.		
8	Enter any penalty for underpayment of estimated tax. Check here 🔀 if Form 2220 is attached 8			0.		
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed 9					
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	7	7,9	55.		
11	Enter the amount of line 10 to be: Credited to 2021 estimated tax 77,955. Refunded 11			0.		
Pa	rt VII-A Statements Regarding Activities					
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in		Yes	No		
	any political campaign?			X		
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition	. 1b		X		
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or					
	distributed by the foundation in connection with the activities.					
C	Did the foundation file Form 1120-POL for this year?	. 1c		X		
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:					
	(1) On the foundation. \triangleright \$ 0. (2) On foundation managers. \triangleright \$ 0.					
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation					
	managers. ▶ \$0.					
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X		
	If "Yes," attach a detailed description of the activities.					
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or					
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		X		
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		Х		
b	If "Yes," has it filed a tax return on Form 990-T for this year?	. 4b				
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X		
	If "Yes," attach the statement required by General Instruction T.					
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:					
	 By language in the governing instrument, or 					
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law					
	remain in the governing instrument?	6	Х			
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	. 7	X			
8a	Enter the states to which the foundation reports or with which it is registered. See instructions.					
	NY , CT					
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)					
	of each state as required by General Instruction G? If "No," attach explanation	. 8b	X			
9						
	year 2020 or the tax year beginning in 2020? See the instructions for Part XIV. If "Yes," complete Part XIV	9		X		
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses			X		
	F	orm 99	0-PF	(2020)		

Form 990-PF (2020) THE F.B. HERON FOUNDATION
Part VII-A | Statements Regarding Activities (continued)

13-3647019 Р

	5 5 (******		Yes	No		
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of					
	section 512(b)(13)? If "Yes," attach schedule. See instructions	11		x		
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?					
12		12		x		
12	If "Yes," attach statement. See instructions Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	- 23		
10	Website address WWW.HERON.ORG					
14	The books are in care of \blacktriangleright The Foundation Telephone no. \blacktriangleright (475)2	50-	102	0		
14	Located at \blacktriangleright P.O. BOX 996, NEW MILFORD, CT	776	102	•		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here					
10	and enter the amount of tax-exempt interest received or accrued during the year 15		/A			
16	At any time during calendar year 2020, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No		
10	securities, or other financial account in a foreign country?	16	100	X		
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the	10				
	foreign country					
Pa	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required					
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No		
1:	a During the year, did the foundation (either directly or indirectly):		100	110		
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?					
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)					
	a disqualified person?					
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?					
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?					
	(5) Transfer any income or assets to a disqualified person (or make any of either available					
	for the benefit or use of a disqualified person)?					
	(6) Agree to pay money or property to a government official? (Exception. Check "No"					
	if the foundation agreed to make a grant to or to employ the official for a period after					
	termination of government service, if terminating within 90 days.)					
	b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations					
	section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		x		
	Organizations relying on a current notice regarding disaster assistance, check here					
	c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected					
	before the first day of the tax year beginning in 2020?	1c		x		
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation					
-	defined in section 4942(j)(3) or 4942(j)(5)):					
	a At the end of tax year 2020, did the foundation have any undistributed income (Part XIII, lines					
	6d and 6e) for tax year(s) beginning before 2020?					
	If "Yes," list the years b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect					
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach					
	statement - see instructions.) N/A	2b				
	c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.					
3	a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time					
	during the year?					
I	b If "Yes," did it have excess business holdings in 2020 as a result of (1) any purchase by the foundation or disqualified persons after					
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose					
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,					
	Schedule C, to determine if the foundation had excess business holdings in 2020.) N/A	3b				
4	a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		x		
	b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that					
	had not been removed from jeopardy before the first day of the tax year beginning in 2020?	4b		x		

Form **990-PF** (2020)

023541 12-02-20

Form 990-PF (2020) THE F.B. HERON FOUNDATIO	N		13-3647	7019	P	Page 6
Part VII-B Statements Regarding Activities for Which F	orm 4720 May Be F	Required (cont	tinued)			
5a During the year, did the foundation pay or incur any amount to:					Yes	No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	4945(e))?		Yes 🚺 No			
(2) Influence the outcome of any specific public election (see section 4955); o	r to carry on, directly or indire	ectly,				
any voter registration drive?			Yes 🚺 No			
(3) Provide a grant to an individual for travel, study, or other similar purposes'	?		Yes X No			
(4) Provide a grant to an organization other than a charitable, etc., organization						
4945(d)(4)(A)? See instructions			Yes X No			
(5) Provide for any purpose other than religious, charitable, scientific, literary,						
the prevention of cruelty to children or animals?			Yes X No			
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify unc						
section 53.4945 or in a current notice regarding disaster assistance? See instru			N/A	5b		
Organizations relying on a current notice regarding disaster assistance, check h						
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr						
expenditure responsibility for the grant?						
6a Did the foundation, during the year, receive any funds, directly or indirectly, to p			v v ,			
a personal benefit contract?				0.5		v
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6b		X
If "Yes" to 6b, file Form 8870.			v v			
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?		Yes A NO			
b If "Yes," did the foundation receive any proceeds or have any net income attribu			N/A	7b		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$	1,000,000 in remuneration or					
excess parachute payment(s) during the year?			Yes X No			
Part VIII Information About Officers, Directors, Trusto Paid Employees, and Contractors	ees, Foundation Ma	inagers, Higi	nly			
1 List all officers, directors, trustees, and foundation managers and the	pair companyation					
T List an onicers, directors, distees, and foundation managers and t	(b) Title, and average	(c) Compensatio	n (d) Contributions	to L	e) Expe	ense
(a) Name and address	hours per week devoted	(If not paid,	n (d) Contributions employee benefit pla and deferred	ins ac	count,	other
	to position	`enter'-0-)´	compensation	6	allowan	ices
			1 - 0 0 -			•
See Statement 16		847,153	.150,871	- •		0.
2 Compensation of five highest-paid employees (other than those inc		enter "NONE."				
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(a) Companyatio	(d) Contributions employee benefit pla		e) Expe count,	ense
נסן אמווים מווע מעעובסס טו במכוו בווואוטעכב אמוע וווטרב נוומו קסט,000	devoted to position	(c) Compensatio	and deferred compensation	1 uu	allowan	
PREETI BHATTACHARJI	VP - INTEGRAT	ED CAPIT				
C/O FOUNDATION, NEW MILFORD, CT 06776	40.00	258,974	. 70,039).		Ο.
BRENDAN MAHER	VP - INTEGRAT	ED CAPIT	AL			
C/O FOUNDATION, NEW MILFORD, CT 06776	40,00	245,406	. 80.773	3.1		0.

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DIRECTOR INTEGRATED CAPITAL

FELLOW

198,084.

198,409.

152,993.

78,874.

64,394.

25,824.

0.

0.

0.

10

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FIXED INCOME

40.00

40.00

40.00

FELLOW

06776

06776

СТ 06776

СТ

СТ

NEW MILFORD,

NEW MILFORD,

BARBARA VANSCOY

C/O FOUNDATION,

C/O FOUNDATION,

C/O FOUNDATION, NEW MILFORD,

Total number of other employees paid over \$50,000

KELLY RYAN

AMY ORR

Part VIII Information About Officers, Directors, Trustees, Foun Paid Employees, and Contractors (continued)	dation Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, er	ter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
TILT INVESTMENT MANAGEMENT	INVESTMENT	
2212 QUEEN ANNE AVE N, SEATTLE, WA 98109	CONSULTING	300,000.
BBMG		
20 JAY STREET, BROOKLYN, NY 11201	CONSULTING	129,700.
ON-RAMPS SERVICES		
2500 WESTON ROAD, WESTON, FL 33331	RECRUITING	128,175.
APERIO		
THREE HARBOR DRIVE, SAUSALITO, CA 94965	INVESTMENT ADVICE	123,738.
SONNICK PARTNERS		
860 BROADWAY, NEW YORK, NY 10003	CONSULTING	92,086.
Total number of others receiving over \$50,000 for professional services		▶ 9
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant stanumber of organizations and other beneficiaries served, conferences convened, research papers p		Expenses
1 PROVIDING ASSISTANCE TO OTHER CHARITABLE OF		
THROUGH BOARD SERVICE, CONVENING CONFERENCE	ES AND MEETINGS	
AND PROVIDING DIRECT TECHNICAL ASSISTANCE		100,000.
2		
3		
4	·	
Part IX-B Summary of Program-Related Investments	on lines 1 and 0	Amount
Describe the two largest program-related investments made by the foundation during the tax year 1 NEW HAVEN BANK PRI DEPOSIT	on mes rand 2.	Amount
INEW HAVEN BANK PRI DEPOSIT		
		3,000,000.
2 BRIDGES US		5,000,000.
2 BRIDGED 00		
		887,012.
All other program related investments. See instructions		007,012.
All other program-related investments. See instructions. 3 BLUE HIGHWAY GROWTH CAPITAL FUND		
<u>5 2202 MIGMMI GROWIN GRITIND TOND</u>		
		55,250.
Total. Add lines 1 through 3	►	3,942,262.
	►	

THE F.B. HERON FOUNDATION

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P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign four	ndations	, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	307,292,411.
b		1b	4,546,620.
C	Fair market value of all other assets	1c	1,201,263.
	Total (add lines 1a, b, and c)	1d	313,040,294.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	313,040,294.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	4,695,604.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	308,344,690.
6	Minimum investment return. Enter 5% of line 5	6	15,417,235.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations ar foreign organizations, check here and do not complete this part.)	d certain	
1	Minimum investment return from Part X, line 6	1	15,417,235.
2a	Tax on investment income for 2020 from Part VI, line 5 2a 626, 511.		
	Income tax for 2020. (This does not include the tax from Part VI.) 2b		
C	Add lines 2a and 2b	2c	626,511.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	14,790,724.
4	Recoveries of amounts treated as qualifying distributions	4	3,625.
5	Add lines 3 and 4	5	14,794,349.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	14,794,349.
P a	art XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	10,873,706.
	Program-related investments - total from Part IX-B	1b	<u>10,873,706.</u> <u>3,942,262.</u>
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	14,815,968.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	Ο.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	14,815,968.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of 4940(e) reduction of tax in those years.	ualifies fo	

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Part XIII Undistributed Income (see instructions)

	-			
	(a) Corpus	(b) Years prior to 2019	(c) 2019	(d) 2020
1 Distributable amount for 2020 from Part XI,	Corpus		2010	
line 7 2 Undistributed income, if any, as of the end of 2020:				14,794,349.
a Enter amount for 2019 only			13,374,491.	
b Total for prior years:			13,374,491.	
		ο.		
3 Excess distributions carryover, if any, to 2020:				
a From 2015				
b From 2016				
c From 2017				
dFrom 2018				
eFrom 2019				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2020 from				
Part XII, line 4: ►\$ 14,815,968.			4.0. 0.5.4.4.04	
a Applied to 2019, but not more than line 2a \dots			13,374,491.	
b Applied to undistributed income of prior				
years (Election required - see instructions) \dots		0.		
c Treated as distributions out of corpus	0			
(Election required - see instructions)	0.			1 4 4 1 4 7 7
d Applied to 2020 distributable amount	0.			1,441,477.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2020 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
\boldsymbol{a} Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 $_{\dots\dots}$	0.			
b Prior years' undistributed income. Subtract		0		
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2019. Subtract line				
4a from line 2a. Taxable amount - see instr			Ο.	
f Undistributed income for 2020. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2021				13,352,872.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election	0			
may be required - see instructions)	0.			
8 Excess distributions carryover from 2015	0.			
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2021. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:	0.			
a Excess from 2016				
b Excess from 2017				
c Excess from 2018				
d Excess from 2019				
e Excess from 2020				
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Part XIV Private Operating Fo	oundations (see ins	tructions and Part VII	-A, question 9)	N/A	
1 a If the foundation has received a ruling or	determination letter that	it is a private operating			
foundation, and the ruling is effective for	2020, enter the date of the	ne ruling			
b Check box to indicate whether the found	ation is a private operatin	g foundation described i	n section	4942(j)(3) or 🛄 494	2(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		
income from Part I or the minimum	(a) 2020	(b) 2019	(c) 2018	(d) 2017	(e) Total
investment return from Part X for					
each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4, for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter					
2/3 of minimum investment return shown in Part X, line 6, for each year					
listed					
c "Support" alternative test - enter:					
(1) Total support other than gross					
investment income (interest, dividends, rents, payments on					
securities loans (section					
512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt					
organizations as provided in					
section 4942(j)(3)(B)(iii)					
an exempt organization					
(4) Gross investment income					
Part XV Supplementary Info	mation (Comple	te this part only	if the foundation	had \$5,000 or mo	re in assets
at any time during the					
1 Information Regarding Foundation	n Managers:				
a List any managers of the foundation who year (but only if they have contributed m			ributions received by the f	oundation before the close	e of any tax
None	/ \				
 b List any managers of the foundation who other entity) of which the foundation has 			or an equally large portion	n of the ownership of a par	tnership or
salor entry or which the foundation has	מ זט זט טו טו פורמנטו ווונטוטא	L.			

None

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: Check here ▶ _____ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

THE F.B. HERON FOUNDATION, 475-250-1020

PO BOX 996, NEW MILFORD, CT 06776

b The form in which applications should be submitted and information and materials they should include:

PLEASE REFER TO THE WEBSITE - WWW.HERON.ORG

c Any submission deadlines:

NONE

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors: **PER GUIDELINES**

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Part XV Supplementary Information	, ,			
3 Grants and Contributions Paid During the Yo Recipient	If recipient is an individual,	Payment		
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year				
		F01 () ())		
Achieve Foundation of South Orange & Maplewood		501(c)(3) Public Charity	General Operating	
PO BOX 1084				
Maplewood, NJ 07040				1,000.
Alex C Dove Foundation Inc.		501(c)(3)	General Operating	
928 Sussex Ct		Public Charity		
Nekoosa, WI 54457				1,000.
Alex C Dove Foundation Inc.		501(c)(3)	General Operating	
928 Sussex Ct		Public Charity		
Nekoosa, WI 54457				500.
Alex C Dove Foundation Inc.		501(c)(3)	General Operating	
928 Sussex Ct		Public Charity	General Operating	
Nekoosa, WI 54457				2,500.
American Civil Liberties Union		501(c)(3)	Cananal Organiting	
Foundation		Public Charity	General Operating	
125 Broad Street, 18th Floor				
New York, NY 10004				50.
Total See cor	tinuation shee	et(s)	► 3a	6,776,947.
b Approved for future payment				
The Lincoln Institute of Land Policy		501(c)(3)	Market Intelligence	
113 Brattle Street		Private		150 000
Cambridge, MA 02138-3400		Operating Fo		150,000.
Self-Help Enterprises		501(c)(3)	General Operating	
P. O. Box 6520		Public Charity		150.000
/isalia, CA 93290-6520				150,000.
Maine Initiatives, Inc.		501(c)(3)	General Operating	
56 North Street, Suite 100		Public Charity		100 000
Portland, ME 04101	 ntinuation_shee	 	► 3b	100,000. 975,000.
Total See COR	**************************************	~ <u>~</u> .		m 990-PF (2020)

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Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.		d business income		ded by section 512, 513, or 514	(e)
1 Program service revenue:	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
a CONTRACT FEE	0000				64,601.
b					01/0010
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments					
4 Dividends and interest from securities			14	5,757,476.	
5 Net rental income or (loss) from real estate:				0,101,1100	
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property 7 Other investment income					
8 Gain or (loss) from sales of assets other					
			18	40,929,795.	
9 Net income or (loss) from special events				40,525,755.	
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a b					
с					
d					
u					
t		0.		16 687 271	64,601.
12 Subtotal. Add columns (b), (d), and (e)					46,751,872.
13 Total. Add line 12, columns (b), (d), and (e)					40,751,072.
Part XVI-B Relationship of Activities to	o the Acco	omplishment of Ex	xemp	t Purposes	
Line No. Explain below how each activity for which incor			ontrib	uted importantly to the accom	plishment of
▼ the foundation's exempt purposes (other than I		,		-	
1 LICENSING REVENUE FROM	US COM	MUNITY INVES	STIN	G INDEX	

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Part 2	XVII	Information Re Exempt Organ		sfers to a	Ind Transactions a	nd Relation	ships With Nonchar	itable)	
1 Did	the or	ganization directly or indir	ectly engage in any	of the followir	ng with any other organizatio	on described in s	ection 501(c)		Yes	No
		• •			g to political organizations?					
		from the reporting founda								
(1)	Cash				-			1a(1)		Х
								1a(2)		Х
		sactions:								
(1)	Sales	of assets to a noncharital	ole exempt organizat	ion				1b(1)		Х
(2)	Purch	ases of assets from a nor	ncharitable exempt o	rganization				1b(2)		Х
										Х
(4)	Reim	oursement arrangements						1b(4)		Х
(5)	Loans	s or loan guarantees						1b(5)		Х
(6)	Perfo	rmance of services or me	mbership or fundrais	sing solicitatio	ons			1b(6)		Х
										Х
		-		-	• •	-	ir market value of the goods, o		sets,	
						ie in any transact	tion or sharing arrangement, s	how in		
) the value of the goods, (1				
(a) Line n	o.	(b) Amount involved	(c) Name of		e exempt organization	(d) Descrip	tion of transfers, transactions, and	sharing ar	rangeme	nts
				N/A						
					or more tax-exempt organi			_		_
in s	ection	501(c) (other than section	n 501(c)(3)) or in se	ction 527?			L	Yes	X	No
b If"	Yes," co	mplete the following sche								
		(a) Name of org	anization		(b) Type of organization		(c) Description of relations	hip		
		N/A								
	-									
					ng accompanying schedules and In taxpayer) is based on all inform		Ma	the IRS	discuss	this
Sign			piete. Deciditation of pit			► · · ·	sho	irn with th wn below	? See in	er str.
Here						PRES	IDENT	X Yes		No
	Sign	ature of officer or trustee			Date	Title				
		Print/Type preparer's na	me	Preparer's s	ignature	Date	Check if PTIN			
							self- employed			
Paid		Kevin Sunk						0706		
Prepa		Firm's name 🌔 Owe	n J Flana	gan &	Со		Firm's EIN ► 13-2	0608	51	
Use (Dnly									
		Firm's address ▶ 60								
		Ne	w York, N	Y 1016	5		Phone no. 212-6	82-2	783	

Phone no. 212-682-2783

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						990-PF,		-
THE F.B. HERON F		1	3-3647	019	Pa	age 1	of	2
	sses for Tax on Investment Income				nuirod			
2-story br	describe the kind(s) of property sold ick warehouse; or common stock, 20			P - Purch D - Dona	lase tion	(c) Date acquired (mo., day, yr.)	(d) Date (mo., day	
1a PUBLICLY TRADE	D SECURITIES			P				
b SJF II				P				
c SOUTHERN APPAL								
d CA SMART GROWT	H FUND			P				
e CANYON JOHNSON								
f HUNTINGTON CAP								
g URBAN AMERICA h YUCAIPA				P				
i YUCAIPA II				P				
i HUNTINGTON CAP	ΤͲΔΤ. ΤΤΤ							
k SJF III				P				
m SJF IV				P				
n HUNTINGTON CAP	ITAL IV			 P				
0 OWNERSHIP CAPI				P				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other bas plus expense of sal				Gain or (loss) us (f) minus (g)		
a 5,004,566.	(or anowable)		•		(0) pit		004,5	66
$\frac{a}{b}$ $\frac{5,004,566}{166,857}$							166,8	
<u>c</u>							100,0	0.
d 6,821.							6.8	21.
e 0,0110		11.	007.				-11,0	
f			273.				-96,2	
g			313.				-46,3	
h 82,832.							82,8	
i		1,250,	613.			-1,2	250,6	
j		259,	683.			- :	259,6	83.
k 447,548.							447,5	
1		190,	348.				190,3	
m 571,247.							571,2	
n 723,602.							723,6	
<u> </u>						-)73,3	
Complete only for assets showin	g gain in column (h) and owned by t					es (from col. (h)) col. (h) gain over	col (k)	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i over col. (j), if any		Gailis (CA		t less than "-0-")		
а							004,5	
b							166,8	57.
С								0.
d								21.
e							-11,0	
f							-96,2 -46,3	
<u>g</u>							82,8	
h i							250,6	13
							259,6	
J k							447,5	
<u> </u>							190,3	
m							571,2	
n							723,6	
0)73,3	
2 Capital gain net income or (net ca	nital loss) { If gain, also enter	in Part I, line 7	2					
If gain, also enter in Part I, line 8,		a (6):						
If (loss), enter "-0-" in Part I, line 8)		. J 3					

THE F.B. HERON F	OUNDATION	13-	36470	19 P	age 2	of 2
Part IV Capital Gains and Lo	osses for Tax on Investment Income					
(a) List and	d describe the kind(s) of property sol	d, e.g., real estate,		(b) How acquired	(c) Date acquired	(d) Date sold
2-story b	rick warehouse; or cómmon stock, 2	00 shs. MLC Co.		D - Donation	(c) Date acquired (mo., day, yr.)	(mó., day, yr.)
1a USCII COMMINGL	ED FUND			Р		
b CLASS ACTIONS				P		
<u> </u>						
d						
f						
<u>g</u>						
<u>h</u>						
k						
<u>n</u>						
	Γ	I				
(e) Gross sales price	(f) Depreciation allowed	(g) Cost or other basis		(h)) Gain or (loss)	
	(or allowable)	plus expense of sale		(e) p	lus (f) minus (g)	
a 35,101,384.					35,	101,384. 5,798.
b 5,798.						5,798.
С						
d						
е						
f						
g						
h						
i						
i						
k						
m						
n						
0						
	ng gain in column (h) and owned by t	the foundation on 12/31/69		(1) 05	ses (from col. (h))	
	(j) Adjusted basis		_	Gains (excess o	of col. (h) gain over	col. (k),
(i) F.M.V. as of 12/31/69	as of 12/31/69	over col. (j), if any		but n	ot less than "-0-")	
2					35	101,384.
<u>a</u> b					55,	5,798.
						5,150.
<u>C</u>						
<u>d</u>						
<u>e</u>						
<u>f</u>						
<u>g</u>						
<u>h</u>						
<u> </u>						
k						
<u> </u>						
m						
n						
0				1		
	r If nain also enter	r in Part I, line 7				~~~ ~~~
2 Capital gain net income or (net ca	apital loss) { If (loss), enter "-C)-" in Part I, line 7 }	2		41,	329,795.
3 Net short-term capital gain or (los		nd (6):				
If gain, also enter in Part I, line 8,	column (c).	A → A				
If (loss), enter "-0-" in Part I, line	8	J	3		N/A	

Continuation for 990-PF, Part IV

3 Grants and Contributions Paid During the Ye	ear (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
American Farmland Trust 1150 Connecticut Ave. Nw Ste 600 Washington, DC 20036		501(c)(3) Public Charity	General Operating	2,50
American Heart Association, Inc. 7272 Greenville Avenue Dallas, TX 75231		501(c)(3) Public Charity	General Operating	10
Assistance League of Minneapolis – St. Paul 5416 Penn Avenue S		501(c)(3) Public Charity	General Operating	
Richfield, MN 55423-1141 Barrett Memorial Hall PO Box 224 South Strafford, VT 05070		501(c)(3) Public Charity	General Operating	50
Baton Rouge Sponsoring Committee c/o Together Baton Rouge Baton Rouge, LA 32254		501(c)(3) Public Charity	General Operating	25,00
Bethel Evangelical Baptist Church 422 Luray Street Jacksonville, FL 32254	G	501(c)(3) Public Charity	General Operating	2,00
Board of Management of Harrybrooke Park 100 Still River Drive New Milford, CT 06776		501(c)(3) Public Charity	General Operating	1,50
Boys & Girls Club of Clifton, Inc. B22 Clifton Avenue Clifton, NJ 07013		501(c)(3) Public Charity	General Operating	2,00
Boys & Girls Club of Clifton, Inc. 822 Clifton Avenue Clifton, NJ 07013		501(c)(3) Public Charity	General Operating	4,20
Bridges Impact Foundation 505 8th Avenue, Room 1805 New York, NY 10018		501(c)(3) Public Charity	Market Intelligence	25,00

David V///

Part XV Supplementary Information	HERON FOUNDA'			47019
3 Grants and Contributions Paid During the Ye	ar (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
California Forward 127 University Ave Berkeley, CA 94710		501(c)(3) Public Charity	Market Intelligence	75,000
California State University Fresno Foundation 5241 N. Maple Avenue Fresno, CA 93740		501(c)(3) Public Charity	Market Intelligence	50,000
Calumet Theatre Company 340 Sixth St. Calumet, MI 49913		501(c)(3) Public Charity	General Operating	100
Calvert Impact Capital, Inc. 7315 Wisconsin Ave. Suite 1000W Bethesda, MD 20814		501(c)(3) Public Charity	General Operating	100,000
Calvert Impact Capital, Inc. 7315 Wisconsin Ave. Suite 1000W Bethesda, MD 20814	C	501(c)(3) Public Charity	Technical Assistance	75,000
Capital Impact Partners 1400 Crystal Drive, Suite 500 Arlington, VA 22202	0	501(c)(3) Public Charity	Enterprise Capital	500,000
Carl's Village 15451 SW 15th Street Weston, FL 33326		501(c)(3) Public Charity	General Operating	1,000
Carl's Village 15451 SW 15th Street Weston, FL 33326		501(c)(3) Public Charity	General Operating	1,200
Carl's Village 15451 SW 15th Street Weston, FL 33326		501(c)(3) Public Charity	General Operating	299
Center for Common Ground 18459 Patriot Ln Ruther Glen, VA 22546 Total from continuation sheets		501(c)(3) Public Charity	General Operating	1,000

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Ye	ar (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Center for Economic Democracy 434 Massachusetts Avenue, Boston, MA 02118		501(c)(3) Public Charity	Market Intelligence	15,000
Central Valley Community Foundation 5260 N Palm Ave, Ste. 122 Fresno, CA 93704		501(c)(3) Public Charity	Market Intelligence	250,000
Central Valley Community Foundation 5260 N Palm Ave, Ste. 122 Fresno, CA 93704		501(c)(3) Public Charity	General Operating	102,000
Central Valley Community Foundation 5260 N Palm Ave, Ste. 122 Fresno, CA 93704		501(c)(3) Públic Charity	Market Intelligence	20,000
Central Valley Community Foundation 5260 N Palm Ave, Ste. 122 Fresno, CA 93704		501(c)(3) Public Charity	Market Intelligence	100,000
Central Wisconsin Community Action Council Inc 1000 Hwy 13 Wisconsin Dells, WI 53965	6	501(c)(3) Public Charity	General Operating	200
Children's Center of New Milford, Inc. 11 A Aspetuck Avenue New Milford, CT 06776		501(c)(3) Public Charity	General Operating	1,000
Children's Center of New Milford, Inc. 11 A Aspetuck Avenue New Milford, CT 06776		501(c)(3) Public Charity	General Operating	5,000
Children's Center of New Milford, Inc. 11 A Aspetuck Avenue New Milford, CT 06776		501(c)(3) Public Charity	General Operating	545
Church of the Resurrection P.O. Box 206 Little Switzerland, NC 28749		501(c)(3) Public Charity	General Operating	2,500

THE F.B. Part XV Supplementary Information	HERON FOUNDA'		13-36	1,019
3 Grants and Contributions Paid During the Ye	ar (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Church of the Resurrection P.O. Box 206 Little Switzerland, NC 28749		501(c)(3) Public Charity	General Operating	2,500
Coalition of Immokalee Workers P.O.Box 603 Immokalee, FL 34143		501(c)(3) Public Charity	General Operating	2,000
Coastal Enterprises, Inc. 30 Federal Street Brunswick, ME 04011		501(c)(3) Public Charity	Enterprise Capital	210,000
Coastal Enterprises, Inc. 30 Federal Street Brunswick, ME 04011		501(c)(3) Public Charity	General Operating	150,000
College of Charleston Foundation 66 George Street Charleston, SC 29424		501(c)(3) Public Charity	Market Intelligence	58,000
Committee Encouraging Corporate Philanthropy 85 Broad Street, 27th Floor New York, NY 10004	5	501(c)(3) Public Charity	General Operating	150,000
Common Future 2323 Broadway Oakland, CA 94612		501(c)(3) Public Charity	General Operating	150,000
Community Reinvestment Fund, Inc. 801 Nicollet Mall, Suite 1700 West Minneapolis, MN 55402		501(c)(3) Public Charity	Technical Assistance	500,000
Community Vision Capital & Consulting 870 Market Street, Suite 677 San Francisco, CA 94102		501(c)(3) Public Charity	Market Intelligence	50,000
Congregation Beit Simchat Torah of New York, Inc. 130 West 30th St. New York, NY 10001		501(c)(3) Public Charity	General Operating	1,000
New York, NY 10001 Total from continuation sheets				1,00

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3 Grants and Contributions Paid During the Y	ear (Continuation)			
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	Amount
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
Delbarton School		501(a)(2)	Concerci Operating	
230 Mendham Road		501(c)(3) Public Charity	General Operating	
Morristown, NJ 07960		Fublic charley		1,000
				1,000
Doctors Without Borders USA, Inc.		501(c)(3)	General Operating	
PO Box 5030		Public Charity		
Hagerstown, MD 21741				500
Earth Rising, Inc.		501(c)(3)	General Operating	
20 Box 696		Public Charity	General Operating	
Fonganoxie, KS 66086				950
Earth Rising, Inc.		501(c)(3)	General Operating	
PO Box 696		Public Charity		
Conganoxie, KS 66086				5,000
Scotrust		501(c)(3)	General Operating	
721 NW 9th Avenue, Suite 200		Public Charity	General Operating	
Portland, OR 97209				25,000
Eglise Evangelique De Dieu En Christ		501(c)(3)	General Operating	
3501 Tilden Ave		Public Charity		
Brooklyn, NY 11203				1,000
EXHALE TO INHALE INC		501(c)(3)	General Operating	
5 Roosevelt Avenue		Public Charity		
Pennington, NJ 08534				4,350
Poith in the Wallow		501(a)(2)	Concerci Operating	
Faith in the Valley 2027 E. Harding Way		501(c)(3) Public Charity	General Operating	
Stockton, CA 95205				50,000
, – · ·				
Faith in the Valley		501(c)(3)	General Operating	
2027 E. Harding Way		Public Charity		
Stockton, CA 95205				210,000
Feed My Starving Children, Inc.		501(c)(3)	General Operating	
401 93rd Avenue NW		Public Charity	Concrar Operating	
Coon Rapids, MN 55433				2,500
Total from continuation sheets				,

THE F.B. Part XV Supplementary Information	HERON FOUNDA'		10 00	47019
3 Grants and Contributions Paid During the Ye	ear (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Feeding Our Community with United Services 2511 8th Street S #242 Wisconsin Rapids, WI 54494		501(c)(3) Public Charity	General Operating	200
Four Directions Development Corporation 20 Godfrey Drive Orono, ME 04473		501(c)(3) Public Charity	General Operating	27,000
Fresno Economic Opportunities Commission 1920 Mariposa Street, Suite 300 Fresno, CA 93721		501(c)(3) Public Charity	Market Intelligence	100,000.
Fresno Metropolitan Ministry 4270 N Blackstone Ave Ste 212 Fresno, CA 93726		501(c)(3) Public Charity	General Operating	65,000.
Friends of Brooklyn Collaborative Studies Inc. 610 Henry Street Brooklyn, NY 11231		501(c)(3) Public Charity	General Operating	750.
Friends of Morrill Homestead PO Box 98 Strafford, VT 05072	6	501(c)(3) Public Charity	General Operating	3,000.
Frost Valley YMCA 2000 Frost Valley Road Claryville, NY 12725		501(c)(3) Public Charity	General Operating	500.
Gay Men's Health Crisis, Inc. 307 West 38th Street Frnt 3 New York, NY 10018		501(c)(3) Public Charity	General Operating	1,000.
Girl Scouts of the USA 420 Fifth Avenue NY, NY 10018		501(c)(3) Public Charity	General Operating	2,000.
Global Impact Investing Network One Battery Park Plaza New York, NY 10004		501(c)(3) Public Charity	General Operating	20,000.

Part XV Supplementary Information	HERON FOUNDA'			47019
3 Grants and Contributions Paid During the Ye	ear (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Good Jobs First 1380 Monroe St NW, PMB 405 Washington, DC 20010		501(c)(3) Public Charity	General Operating	50,000
Good Shepherd Food Bank PO Box 1807 Auburn, ME 04211		501(c)(3) Public Charity	General Operating	95,000
Good Shepherd Food Bank PO Box 1807 Auburn, ME 04211		501(c)(3) Public Charity	General Operating	55,000
Greater Minneapolis Crisis Nursery 4544 4th Avenue South Minneapolis, MN 55419		501(c)(3) Public Charity	General Operating	500
Green Bridge Growers 61591 Bremen Highway Mishiwaka, IN 46544		501(c)(3) Public Charity	General Operating	1,250
Gulf of Maine Research Institute 350 Commercial St. Portland, ME 04101	0	501(c)(3) Public Charity	General Operating	120,000
Gulf of Maine Research Institute 350 Commercial St. Portland, ME 04101		501(c)(3) Public Charity	General Operating	1,500
Honor the Earth PO Box 63 Callaway, MN 56521		501(c)(3) Public Charity	Business Planning	108,000
Hooker County Community Foundation Inc. PO Box 66 Mullen, NE 69152		501(c)(3) Public Charity	General Operating	3 , 000
Hope Enterprise Corporation 4 Old River Place Jackson, MS 39202		501(c)(3) Public Charity	General Operating	75,000

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y		1		
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
Hosanna Corporation		501(c)(3)	General Operating	
PO Box 121135		Public Charity		
Fort Lauderdale, FL 33312				1,000
Hosanna Corporation		501(c)(3)	General Operating	
PO Box 121135		Public Charity		
Fort Lauderdale, FL 33312				700
Housing Rights Initiative		501(c)(3)	General Operating	
27 West 60th St.		Public Charity		
New York, NY 10023				1,000
Housing Rights Initiative		501(c)(3)	Genral Operating	
27 West 60th St.		Public Charity	official opportunity	
New York, NY 10023				1,000
Impact Assets Inc		501(c)(3)	Technical Assistance	
7315 Wisconsin Avenue, Suite 1000W		Public Charity		
Bethesda, MD 20814		_		150,000
Impact Capital Managers Institute		501(c)(3)	General Operating	
Inc.		Public Charity	benefal operating	
620 8th Ave.				
New York, NY 10018				50,000
Incourage Community Foundation Inc.		501(c)(3)	General Operating	
478 East Grand Ave.		Public Charity		
Wisconsin Rapids, WI 54494				1,000
Incourage Community Foundation Inc.		501(c)(3)	General Operating	
478 East Grand Ave.		Public Charity		
Wisconsin Rapids, WI 54494				500
Jackson Medical Mall Foundation		501(c)(3)	Market Intelligence	
350 W. Woodrow Wilson Ave.		Public Charity		
Jackson, MS 39213				150,000
K9s For Warriors		501(c)(3)	General Operating	
114 Camp K9 Road		Public Charity	· · · · · · · · · · · · · · · · · · ·	
Ponte Vedra, FL 32081				2,500
Total from continuation sheets				

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3 Grants and Contributions Paid During the Y				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Keweenaw Community Foundation 236 Quincy St Hancock, MI 49930		501(c)(3) Public Charity	General Operating	100
KIPP Team and Family Schools Inc 60 PARK PL STE 802 Newark, NJ 07102		501(c)(3) Public Charity	General Operating	1,000
KIPP Team and Family Schools Inc 60 PARK PL STE 802 Newark, NJ 07102		501(c)(3) Public Charity	General Operating	1,000.
Laboratoria Inc 61 Greenpoint Ave Brooklyn, NY 11222		501(c)(3) Public Charity	General Operating	2,250.
Laboratoria Inc 61 Greenpoint Ave Brooklyn, NY 11222		501(c)(3) Public Charity	General Operating	100.
Laboratoria Inc 61 Greenpoint Ave Brooklyn, NY 11222	G	501(c)(3) Public Charity	General Operating	100.
Lambda Legal Defense and Education Fund, Inc. 120 Wall Street, 19th Fl New York, NY 10005		501(c)(3) Public Charity	General Operating	2,000.
Leadership Counsel for Justice and Accountability 2210 San Joaquin Street Fresno, CA 93721		501(c)(3) Public Charity	General Operating	
Leadership Counsel for Justice and Accountability 2210 San Joaquin Street Fresno, CA 93721		501(c)(3) Public Charity	General Operating	165,000.
League of Women Voters of Wisconsin 3050 Townline Rd Wisconsin Rapids, WI 54494		501(c)(3) Public Charity	General Operating	100.
3050 Townline Rd Wisconsin Rapids, WI 54494 Total from continuation sheets		Public Charity		1

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ar (Continuation)			
If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
	501(c)(3) Public Charity	General Operating	200
	501(c)(3) Public Charity	General Operating	5,000
	501(c)(3) Public Charity	General Operating	
	501(c)(3) Public Charity	General Operating	300.
	501(c)(3) Public Charity	Pass-Thru	10,125.
0	501(c)(3) Public Charity	General Operating	40,000.
	501(c)(3) Public Charity	General Operating	75,000.
	501(c)(3) Public Charity	General Operating	100,000.
	501(c)(3) Public Charity	General Operating	1,500.
	501(c)(3) Public Charity	General Operating	1,000.
	show any relationship to any foundation manager	If recipient is an individual, show any relationship to any foundation manager or substantial contributor Foundation status of recipient S01(c)(3) Foundation manager or substantial contributor S01(c)(3) S01(c)(3) Foundation manager or status of recipient S01(c)(3) Foundation manager or status of recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor Foundation status of necipient Purpose of grant or contribution any foundation manager or substantial contributor 501(c)(3) public Charity Seneral Operating 501(c)(3) public Charity Seneral Operating

Part XV Supplementary Information	HERON FOUNDA'			47019
3 Grants and Contributions Paid During the Ye	ar (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Maine Women's Fund 74 Lunt Road, Suite 100 Falmouth, ME 04105		501(c)(3) Public Charity	General Operating	1,000
Mary Reynolds Babcock Foundation Inc. 2920 Reynolda Road Winston-Salem, NC 27106-3016		501(c)(3) Private Nonoperating	Enterprise Capital	500,000
Meeting Essential Needs With Dignity Inc P.O. Box 1304		501(c)(3) Public Charity	General Operating	
Maplewood, NJ 07040				2,000
Metro IAF, Inc. 89-60 164th Street Jamaica, NY 11432		501(c)(3) Públic Charity	General Operating	55,000.
Mission Investors Exchange 417 Fifth Avenue New York, NY 10016		501(c)(3) Public Charity	Membership	150,000
Mixteca Organization Inc. 245 23rd Street, 2nd Fl Brooklyn, NY 11215	6	501(c)(3) Public Charity	General Operating	1,600
Morrill Memorial Library PO Box 110 Straffford, VT 05072		501(c)(3) Public Charity	General Operating	3,000
National Organization on Disability 77 Water Street, Suite 204 New York, NY 10028		501(c)(3) Public Charity	General Operating	15,000.
New Georgia Project Incorporated 830 Glenwood Ave. SE, Suite 510-221 Atlanta, GA 30316		501(c)(3) Public Charity	General Operating	1,000
New Milford Economic Development Corporation P.O. Box 387 New Milford CT 06776		501(c)(3) Public Charity	General Operating	10.000
New Milford, CT 06776 Total from continuation sheets				10,000.

Part XV Supplementary Information	n			
3 Grants and Contributions Paid During the	Year (Continuation)			
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
New Profit Inc.		501(c)(3)	General Operating	
225 Franklin Street Suite 350 Boston, MA 02110		Public Charity		2,000
New Sun Rising		501(c)(3)	General Operating	
20 Box 58005 Millvale, PA 15209		Public Charity		42,000
New York Public Radio 160 Varick Street		501(c)(3) Public Charity	General Operating	
New York, NY 10013				1,000
Northern Forest Center, Inc. 18 North Main St., Suite 204		501(c)(3) Public Charity	General Operating	
Concord, NH 03301				40,000
Philadelphia Ronald MCDonald House		501(c)(3)	General Operating	
Inc. 3925 Chestnut Street		Public Charity		
Philadelphia, PA 19104				5,000
Philanthropy New York 320 East 43rd Street		501(c)(3) Public Charity	Membership	
New York, NY 10017				15,100
Plan A Health Inc 700 Columbus Avenue, FRNT 4		501(c)(3) Public Charity	General Operating	
New York, NY 10025				5,000
		F01()(2)		
PolicyLink 1438 Webster Street, Suite 303		501(c)(3) Public Charity	General Operating	
Dakland, CA 94612				25,000
Portland Stage Company Inc		501(a)(2)	Conoral Operating	
Portland Stage Company, Inc. 25 Forest Ave.		501(c)(3) Public Charity	General Operating	
Portland, ME 04104				2,000
Portland Stage Company Inc		501(c)(3)	General Operating	
Portland Stage Company, Inc. 25 Forest Ave.		501(c)(3) Public Charity	General Operating	
Portland, ME 04104				8,000

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THE F.B. Part XV Supplementary Information	HERON FOUNDA'	1011		47019
3 Grants and Contributions Paid During the Ye	ear (Continuation)			
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	, anount
Pratt Nature Center Inc		501(c)(3)	General Operating	
163 Paper Mill Rd New Milford, CT 06776		Public Charity		1,500
Preble Street		501(c)(3)	General Operating	
38 Preble Street		Public Charity		
Portland, ME 04101				8,500
Preble Street		501(c)(3)	General Operating	
38 Preble Street Portland, ME 04101		Public Charity		1,500
Project C.U.R.E/Benevolent Healthcare		501(c)(3)	General Operating	
Foundation		Public Charity		
10377 E. Geddes Ave. Ste. 200 Centennial, CO 80112				103
,				
PTA of ps 261k		501(c)(3)	General Operating	
314 Pacific Street		Public Charity		
Brooklyn, NY 11201				500
PTA of ps 261k		501(c)(3)	General Operating	
314 Pacific Street Brooklyn, NY 11201		Public Charity		200
biookiyn, Ni 11201				200
Public Schools of Calumet Laurium &			General Operating	
Keweenaw Foundation 57070 Mine St		Public Charity		
Calumet, MI 49913				100
Red Hook Initiative, Inc.		501(c)(3)	General Operating	
767 Hicks Street		Public Charity		
Brooklyn, NY 11231				3,000
Red Hook Playgroup		501(c)(3)	General Operating	
295 Columbia Street		Public Charity		
Brooklyn, NY 11231				1,000
Red Hook Playgroup		501(c)(3)	General Operating	
295 Columbia Street		Public Charity		
Brooklyn, NY 11231 Total from continuation sheets				2,000

THE F.B. Part XV Supplementary Information	HERON FOUNDAT			17019
3 Grants and Contributions Paid During the Ye	ear (Continuation)		Ī	
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Reformed Dutch Church at Green Point 136 Milton Street Brooklyn, NY 11222-0026		501(c)(3) Public Charity	General Operating	1,000
Reformed Dutch Church at Green Point 136 Milton Street Brooklyn, NY 11222-0026		501(c)(3) Public Charity	General Operating	1,500
Renaissance Christian Church 8 W 126th Street New York, NY 10027		501(c)(3) Public Charity	General Operating	1,000
Renaissance Christian Church 8 W 126th Street New York, NY 10027		501(c)(3) Public Charity	General Operating	500.
Renaissance Christian Church 8 W 126th Street New York, NY 10027		501(c)(3) Public Charity	General Operating	300.
Rising Tide Capital 384 Martin Luther King Drive Jersey City, NJ 07305	6	501(c)(3) Public Charity	General Operating	50,000.
Rockefeller Philanthropy Advisors, Inc. 6 West 48th Street, 10th Floor New York, NY 10036		501(c)(3) Public Charity	Market Intelligence	50,000.
Room for ALL, Inc. P.O. Box 66022 West Des Moines, IA 50265		501(c)(3) Public Charity	General Operating	1,000.
Royal Society of Arts (RSA) US 2207 Forest Hills Drive Harrisburg, PA 17112		501(c)(3) Public Charity	Market Intelligence	25,000.
Royal Society of Arts (RSA) US 2207 Forest Hills Drive Harrisburg, PA 17112 Total from continuation sheets		501(c)(3) Public Charity	Technical Assistance	100,000.

Part XV Supplementary Information 3 Grants and Contributions Paid During the				
Recipient	If recipient is an individual,	5 1 11		
Name and address (home or business)	show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
Powel Cogisty of Arts (PCA) NC		F(1/a)/2	Concerci Operating	
Royal Society of Arts (RSA) US 2207 Forest Hills Drive		501(c)(3) Public Charity	General Operating	
Harrisburg, PA 17112		rubiic chailey		50,000
Mailibbary, In 17112				
Samaritan's Purse		501(c)(3)	General Operating	
PO Box 3000		Public Charity		
Boone, NC 28607				350
Search Ministries, Inc.		501(c)(3)	General Operating	
7400 Metro Blvd. Suite 210		Public Charity		
Edina, MN 55439				2,000
Second Harvest Heartland		501(c)(3)	General Operating	
1140 Gervais Avenue		Public Charity		2 50
Maplewood, MN 55109				2,500
Self-Help Enterprises		501(c)(3)	General Operating	
P. O. Box 6520		Public Charity		
Visalia, CA 93290-6520				150,000
Self-Help Enterprises		501(c)(3)	General Operating	
P. O. Box 6520		Public Charity		
Visalia, CA 93290-6520				150,000
Social and Environmental		501(c)(3)	Market Intelligence	
Entrepreneurs Inc.		Public Charity		
23532 Calabasas Road, Suite A				
Calabasas, CA 91302				25,000
Social and Environmental		501(c)(3)	Technical Assistance	
Entrepreneurs Inc. 23532 Calabasas Road, Suite A		Public Charity		
Calabasas, CA 91302				125,000
· · ·				
SOMA Justice Inc		501(c)(3)	General Operating	
PO Box 691		Public Charity		
Maplewood, NJ 07040				1,000
South Orange/Maplewood Community		501(c)(3)	General Operating	
Coalition on Race		Public Charity		
516 Prospect St				
Maplewood, NJ 07040				2,000

David V///

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Part XV Supplementary Information				
3 Grants and Contributions Paid During the Ye				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Southerners on New Ground		501(c)(3)	General Operating	
PO Box 11250		Public Charity		
Atlanta, GA 30310				450
Springboard To Opportunities		501(c)(3)	General Operating	
3000 Old Canton Rd., Suite 470		Public Charity		
Jackson, MS 39216				45,000
St Josephs Social Service Center		501(c)(3)	General Operating	
118 Division St Elizabeth, NJ 07201		Public Charity		5,000
St. Joseph's Church		501(c)(3)	General Operating	
1335 N. Main St. Fall River, MA 02720		Public Charity		2,000
St. Louis University High School 4970 Oakland Avenue		501(c)(3) Public Charity	General Operating	
St. Louis, MO 63110				2,500
Strafford Historical Society Inc PO Box 100	65	501(c)(3) Public Charity	General Operating	
Strafford, VT 05072				3,000
Student Dream		501(c)(3)	General Operating	
461 Dean St Brooklyn, NY 11217		Public Charity		3,000
Support Organization for Kids in Need 11 Monica Way		501(c)(3) Public Charity	General Operating	
Monmouth Junction, NJ 08852				5,000
The Bowery Mission		501(c)(3)	General Operating	
PO Box 2000 New York, NY 10156		Public Charity		25
		E01/2)/2)		
The Genesis Fund		501(c)(3)	General Operating	
22 Lincoln Street Brunswick ME 04011		Public Charity		100 000
Brunswick, ME 04011 Total from continuation sheets				100,000

THE F.B.	HERON FOUNDA'	101	13-364	1019
3 Grants and Contributions Paid During the Ye	ar (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
The Gooden Center 191 N El Molino Ave Pasadena, CA 91101	or šubstantial contributor	recipient 501(c)(3) Public Charity	General Operating	1,000
The Housing Partnership Network 1 Washington Mall, 12th Floor Boston, MA 02108		501(c)(3) Public Charity	Technical Assistance	100,000
The Lincoln Institute of Land Policy 113 Brattle Street Cambridge, MA 02138-3400		501(c)(3) Private Operating Fo	Market Intelligence	150,000
The Working World, Inc. 116 Nassau Street #513 New York, NY 10038		501(c)(3) Public Charity	General Operating	90,000
Thousand Currents 1330 Broadway, Suite 301 Oakland, CA 94612		501(c)(3) Public Charity	Market Intelligence	50,000
Thousand Currents 1330 Broadway, Suite 301 Oakland, CA 94612	6	501(c)(3) Public Charity	General Operating	250
TreeHouse Inc 5757 Wayzata Blvd. Minneapolis, MN 55416		501(c)(3) Public Charity	General Operating	2,000
Twin Cities Habitat for Humanity, Inc 1954 University Avenue W St. Paul, MN 55104		501(c)(3) Public Charity	General Operating	1,000
University of Chicago 5235 S. Harper Court Chicago, IL 60615		501(c)(3) Public Charity	General Operating	500
Upper Peninsula Firefighters Memorial Museum PO Box 503		501(c)(3) Public Charity	General Operating	
Calumet, MI 49931 Total from continuation sheets				100

THE F.B. HERON FOUNDATION

Part XV Supplementary Information	HERON FOUNDA'		15 50	47019
3 Grants and Contributions Paid During the Ye	ear (Continuation)			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
Urban Ventures Leadership Foundation		501(c)(3)	General Operating	
2924 Fourth Avenue South Minneapolis, MN 55408-2438		Public Charity		2,000
Vermont Council on Rural Development, Inc.		501(c)(3) Public Charity	General Operating	
43 State Street, PO Box 1384 Montpelier, VT 05601-1384				25,600
Village Center for the Arts Inc		501(c)(3)	General Operating	
12 Main St New Milford, CT 06776		Public Charity		2,000
Water Witch Hose Company #2 8 Prospect Hill Road New Milford, CT 06776		501(c)(3) Public Charity	General Operating	1,000
Williams College 75 Park Street Williamsterm NR 01267		501(c)(3) Public Charity	General Operating	2.000
Williamstown, MA 01267				2,000
Williams College		501(c)(3)	General Operating	
75 Park Street Williamstown, MA 01267		Public Charity		2,000
World Foundation for Girl Guides and Girl Scouts		501(c)(3) Public Charity	General Operating	
420 Fifth Avenue NY, NY 10018				1,000
World Vision, Inc.		501(c)(3)	General Operating	
PO Box 9716 Federal Way, WA 98063		Public Charity		2,000
Yale-China Association, Inc.		501(c)(3)	General Operating	
Box 6023 Hamden, CT 06517		Public Charity		500
Young Life		501(c)(3)	General Operating	
Young Life P.O. Box 520 Colorado Springs, CO 80901		501(c)(3) Public Charity	General Operating	2,000
Total from continuation sheets	I	1	1	

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3 Grants and Contributions Approved for Futur	re Payment (Continuation)			
Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient	contribution	
Metro IAF, Inc.		501(c)(3)	General Operating	
39-60 164th Street		Public Charity		
Jamaica, NY 11432				55,00
Fresno Economic Opportunities		501(c)(3)	Market Intelligence	
Commission		Public Charity		
1920 Mariposa Street, Suite 300				
Fresno, CA 93721				100,00
Gulf of Maine Research Institute		501(c)(3)	General Operating	
350 Commercial St.		Public Charity		
Portland, ME 04101				120,00
Common Future		501(c)(3)	General Operating	
2323 Broadway		Public Charity		
Dakland, CA 94612				150,00
Jackson Medical Mall Foundation			Market Intelligence	
350 W. Woodrow Wilson Ave.		Public Charity		
Jackson, MS 39213				50,00
Royal Society of Arts (RSA) US		501(c)(3)	Technical Assistance	
2207 Forest Hills Drive		Public Charity		
Harrisburg, PA 17112				100,00
		1		

Form	222	2()
Depart	ment of th	e Tr	easury
		~	

Internal Revenue Service Name

Underpayment of Estimated Tax by Corporations Attach to the corporation's tax return.

Form 990-PF Go to www.irs.gov/Form2220 for instructions and the latest information.

OMB No. 1545-0123

2020

Employer identification number

13-3647019

THE	F.B.	HERON	FOUNDATION

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

F	Part I Required Annual Payment							
1 Total tax (see instructions)						1	626,511.	
2	a Personal holding company tax (Schedule PH (Form 1120), line	۵ J G	included on line 1	2a	I I			
	b Look-back interest included on line 1 under section 460(b)(2)			Za				
	contracts or section 167(g) for depreciation under the income			2b				
		IUIE			+			
	c Credit for federal tax paid on fuels (see instructions)			20				
	d Total. Add lines 2a through 2c						2d	
3	Subtract line 2d from line 1. If the result is less than \$500, do	not	complete or file this form	The cornoration			20	
Ů			•	•			3	626,511.
4	does not owe the penalty Enter the tax shown on the corporation's 2019 income tax retu						•	010,011
т	or the tax year was for less than 12 months, skip this line and						4	105,845.
		onto		on nine o			-	
5	Required annual payment. Enter the smaller of line 3 or line	⊿ lf	the cornoration is require	ed to skin line 4				
Ů	enter the amount from line 3						5	105,845.
F	Part II Reasons for Filing - Check the boxes belo	w th	at apply. If any boxes are	checked, the cor	noratior	must file Form 222		20070100
-	even if it does not owe a penalty. See instructions.				poranoi			
6	The corporation is using the adjusted seasonal installr	ment	method					
7								
, 8	X The corporation is a "large corporation" figuring its firs			on the prior year'	tax			
<u> </u>	Part III Figuring the Underpayment				<i>iux</i> .			
_			(a)	(b)		(C)		(d)
9	Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month),		(")	(5)		(0)		(4)
	6th, 9th, and 12th months of the corporation's tax year. Filers with installments due on or after April 1, 2020, and							
	Filers with installments due on or after April 1, 2020, and before July 15, 2020, see instructions	9	07/15/20	07/15	/20	09/15/2	20	12/15/20
10	Required installments. If the box on line 6 and/or line 7							/
	above is checked, enter the amounts from Sch A, line 38. If							
	the box on line 8 (but not 6 or 7) is checked, see instructions							
	for the amounts to enter. If none of these boxes are checked,							
	enter 25% (0.25) of line 5 above in each column	10	26,461.	43,3	96.	34,8	28.	34,828.
11	Estimated tax paid or credited for each period. For	10	20,1010			01/0		01/0200
••	column (a) only, enter the amount from line 11 on line 15.							
	See instructions	11	154,466.					
	Complete lines 12 through 18 of one column		151,100.					
	before going to the next column.							
19	Enter amount, if any, from line 18 of the preceding column	12		128,0	05	84,8	09.	49,981.
	Add lines 11 and 12	12		128,		84,8		49,981.
	Add amounts on lines 16 and 17 of the preceding column	13				01,0		<u> </u>
	Subtract line 14 from line 13. If zero or less, enter -0-	14	154,466.	128,0	05	84,8	na	49,981.
	If the amount on line 15 is zero, subtract line 13 from line	10	131,400.			04,0	• • •	49,901
10		16			Ο.		0.	
17	14. Otherwise, enter -0-	16			0.		0.	

17	Underpayment. If line 15 is less than or equal to line 10,						
	subtract line 15 from line 10. Then go to line 12 of the next						
	column. Otherwise, go to line 18	17					
18	Overpayment. If line 10 is less than line 15, subtract line 10						
	from line 15. Then go to line 12 of the next column	18	128,005.	84,809.	49,981.		
Go	Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.						

For Paperwork Reduction Act Notice, see separate instructions. LHA

Form 2220 (2020)

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Form 990-PF

Form 2220 (2020)

Part IV Figuring the Penalty

			(a)	(b)	(C)		(d)	1
9	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19						
0	Number of days from due date of installment on line 9 to the							
•	date shown on line 19	20						
1	Number of days on line 20 after 4/15/2020 and before 7/1/2020	21						
2	Underpayment on line 17 x Number of days on line 21 x 5% (0.05) 366	22	\$	\$	\$		\$	
3	Number of days on line 20 after 6/30/2020 and before 10/1/2020	23						
4	Underpayment on line 17 x Number of days on line 23 x 3% (0.03) $\frac{366}{366}$	24	\$	\$	\$		\$	
5	Number of days on line 20 after 9/30/2020 and before 1/1/2021	25			_			
:6	Underpayment on line 17 x Number of days on line 25 x 3% (0.03) \dots 366	26	\$	\$	\$		\$	
7	Number of days on line 20 after 12/31/2020 and before 4/1/2021	27						
8	Underpayment on line 17 x Number of days on line 27 x 3% (0.03) \dots 365	28	\$	\$	\$		\$	
9	Number of days on line 20 after 3/31/2021 and before 7/1/2021	29			_			
0	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\$		\$	
1	Number of days on line 20 after 6/30/2021 and before 10/1/2021	31						
2	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	\$		\$	
3	Number of days on line 20 after 9/30/2021 and before 1/1/2022	33						
4	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$		\$	
5	Number of days on line 20 after 12/31/2021 and before 3/16/2022	35						
6	Underpayment on line 17 x Number of days on line 35 x *%	36	\$	\$	\$		\$	
7	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$		\$	
8	Penalty. Add columns (a) through (d) of line 37. Enter the to	tal h	ere and on Form 1120, li	ne 34; or the comparab	le			
	line for other income tax returns					1	\$	(

These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at **www.irs.gov**. You can also call 1-800-829-4933 to get interest rate information.

Form **2220** (2020)

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THE F.B. HERON FOUNDATION

Form 2220 (2020)

Form 990-PF

Page 3

Adjusted Seasonal Installment Method and Annualized Income Installment Method Schedule A

See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(c)	(d)
1 Enter taxable income for the following periods.		First 3 months	First 5 months	First 8 months	First 11 months
a Tax year beginning in 2017	1a				
b Tax year beginning in 2018	1b				
c Tax year beginning in 2019	1c				
2 Enter taxable income for each period for the tax year beginning in					
2020. See the instructions for the treatment of extraordinary items	2				
3 Enter taxable income for the following periods.		First 4 months	First 6 months	First 9 months	Entire year
a Tax year beginning in 2017	3a				
b Tax year beginning in 2018	3b				
c Tax year beginning in 2019	3c				
4 Divide the amount in each column on line 1a by the	00				
amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the					
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the	-				
amount in column (d) on line 3c	6				
()					
7 Add lines 4 through 6	7				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
b Extraordinary items (see instructions)	9b				
c Add lines 9a and 9b	9c				
10 Figure the tax on the amt on ln 9c using the instr for Form					
1120, Sch J, line 2, or comparable line of corp's return	10				
11a Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a				
b Divide the amount in columns (a) through (c) on line 3b by the amount in column (d) on line 3b	116				
by the amount in column (d) on line 3b c Divide the amount in columns (a) through (c) on line 3c	11b				
by the amount in column (d) on line 3c	11c				
12 Add lines 11a through 11c	12				
13 Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10					
by columns (a) through (c) of line 13. In column (d), enter					
the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax (trusts only) for each					
payment period. See instructions	15				
16 Enter any other taxes for each payment period. See instr.	16				
17 Add lines 14 through 16	17				
18 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c. See instructions	18				
19 Total tax after credits. Subtract line 18 from line 17. If					
zero or less, enter -0-	19				Farm 0000 (0000)
012821 02-02-21					Form 2220 (2020)

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THE F.B. HERON FOUNDATION

Form 2220 (2020)

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Part II Annualized Income Installment Method

		(a)	(b)	(C)	(d)
		First 2	First <u>3</u>	First <u>6</u>	First 9
0 Annualization periods (see instructions)	20	months	months	months	months
1 Enter taxable income for each annualization period. See instructions for the treatment of extraordinary items	21	1,670,422.	2,505,633.	5,011,266.	7,516,899
2 Annualization amounts (see instructions)	22	6.00000	4.000000	2.000000	1.33333
3a Annualized taxable income. Multiply line 21 by line 22	23a	10,022,532.	10,022,532.	10,022,532.	10,022,507
b Extraordinary items (see instructions)	23b				
c Add lines 23a and 23b	23c	10,022,532.	10,022,532.	10,022,532.	10,022,507
4 Figure the tax on the amount on line 23c using the					
instructions for Form 1120, Schedule J, line 2,		120 212	120 212	120 212	120 212
or comparable line of corporation's return	24	139,313.	139,313.	139,313.	139,313
5 Enter any alternative minimum tax (trusts only) for each payment period (see instructions)	25				
6 Enter any other taxes for each payment period. See instr.	26				
7 Total tax. Add lines 24 through 26	27	139,313.	139,313.	139,313.	139,313
18 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c. See instructions	28				
9 Total tax after credits. Subtract line 28 from line 27. If			400.040	100.010	
zero or less, enter -0-	29	139,313.	139,313.	139,313.	139,313
0 Applicable percentage	30	25%	50%	75%	100%
1 Multiply line 29 by line 30	31	34,828.	69,657.	104,485.	139,313
Part III Required Installments					
Note: Complete lines 32 through 38 of one column		1st	2nd	3rd	4th
before completing the next column.		installment	installment	installment	installment
2 If only Part I or Part II is completed, enter the amount in					
each column from line 19 or line 31. If both parts are					
completed, enter the smaller of the amounts in each	32	34,828.	69,657.	104,485.	139,313
column from line 19 or line 31	32	54,020.	05,057.	104,405.	135,515
See instructions	33		26,461.	69,657.	104,485
4 Adjusted seasonal or annualized income installments.		24.000	42,100	24.000	24.000
Subtract line 33 from line 32. If zero or less, enter -0-	34	34,828.	43,196.	34,828.	34,828
15 Enter 25% (0.25) of line 5 on page 1 of Form 2220 in each column. Note: "Large corporations," see the					
instructions for line 10 for the amounts to enter	35	26,461.	286,794.	156,628.	156,628
6 Subtract line 38 of the preceding column from line 37 of		-			
the preceding column	36			243,598.	365,398
7 Add lines 35 and 36	37	26,461.	286,794.	400,226.	522,026
	-				,
8 Required installments. Enter the smaller of line 34 or		1	1	1	1
8 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10.		26,461.	43,196.	34,828.	34,828

** Annualized Income Installment Method Using Standard Option

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2020.05070 THE F.B. HERON FOUNDATION 1143___1

Form 990)-PF G	ain or (Loss) f	rom Sale	of A	Assets		Sta	tement	1
Descript	(a) tion of Property				fanner equired	Da Acqu	te ired	Date S	old
PUBLICLY	TRADED SECURIT	 IES		Pur	chased				
	(b) Gross Sales Price	(c) Cost or Other Basis	(d) Expense Sale	of	(e) Depre	2.		(f) or Los	s
-	5,004,566.	0.		0.		0.		5,004,5	
Descript	(a) ion of Property				lanner quired	Da Acqu		Date S	old
SJF II				Pur	chased				
	(b) Gross Sales Price	(c) Cost or Other Basis	(d) Expense Sale	of	(e) Depre	с.		(f) or Los	s
-	166,857.	0.		0.		0.		166,8	57.
	(a) tion of Property	_	\mathbf{O}	Ac	fanner equired	Da Acqu	te ired	Date S	old
Soomen	(b) Gross Sales Price	(c) Cost or Other Basis	(d) Expense Sale	-	(e) Depree	с.		(f) or Los	S
-	0.	400,000.		0.		0.		-400,0	00.

Descrip	(a) ption of Propert	ty			anner quired	Da Acqu		Date Sold
CA SMAR	T GROWTH FUND			Pure	chased			
	(b) Gross Sales Price	(c) Cost or Other Basis	(d) Expense Sale	of	(e) Depre	c.	Gain	(f) or Loss
	6,821	. 0.		0.		0.		6,821.
Descrip	(a) otion of Propert	ty			anner quired	Da Acqu	te ired	Date Sold
CANYON	JOHNSON			Pure	chased			
	(b) Gross Sales Price	(c) Cost or Other Basis	(d) Expense Sale	of	(e)	<i>a</i>	Coin	(f) or Loss
	 		Sale	0.	Depre	·	Gain	-11,007.
	0	. 11,007.		0.	>	0.		-11,007.
Descrip	(a) otion of Propert	ty	$\boldsymbol{\mathcal{A}}$		anner quired	Da Acqu	te ired	Date Sold
HUNTING	TON CAPITAL II			Pure	chased			
	(b)	(c)	(d)	- F	(e)			(f)
	Gross Sales Price	Cost or Other Basis	Expense Sale	OI	Depre	c.	Gain	or Loss
	0	. 96,273.		0.		0.		-96,273.
Descrip	(a) otion of Propert	ty			anner quired	Da Acqu		Date Sold
URBAN A	MERICA II			Pure	chased			
	(b) Gross	(c) Cost or	(d) Expense	of	(e)			(f)
	Sales Price	Other Basis	Sale		Depre	·	Gain	or Loss
	0	• 46,313.		0.		0.		-46,313.

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Descrip	(a) tion of Property	_			anner quired	-	ite iired	Date Sold
YUCAIPA				Pur	chased			
	(b) Gross Sales Price	(c) Cost or Other Basis	(d) Expense Sale	of	(e) Depre	c.	Gain	(f) 1 or Loss
-	82,832.	0.		0.		0.		82,832.
Descrip	(a) tion of Property				anner quired		te ired	
YUCAIPA	II	_		Pur	chased			
	(b) Gross Sales Price	(c) Cost or Other Basis	(d) Expense Sale	of	(e) Depre	c.	Gair	(f) a or Loss
-	0.	1,250,613.		0.	>	0.		1,250,613.
Descrip	(a) tion of Property	_	R		anner quired		te ired	Date Sold
HUNTING	TON CAPITAL III			Pur	chased			
	(b) Gross	(c) Cost or	(d) Expense	of	(e)			(f)
	Sales Price	Other Basis	Sale	01	Depre	с.	Gain	or Loss
	0.	259,683.		0.		0.		-259,683.
Descrip	(a) tion of Property				anner quired		te ired	Date Sold
SJF III		_		Pur	chased			
	(b) Gross	(c) Cost or	(d) Expense	of	(e)			(f)
-	Sales Price	Other Basis	Sale		Depre	с.	Gain	or Loss
	447,548.	0.		0.		0.		447,548.

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Descript	(a) tion of Property	_			nner uired		te ired	Date S	old
DBL				Purc	hased				
	(b)	(c)	(d)	- F	(e)			(f)	
	Gross Sales Price	Cost or Other Basis	Expense Sale	ΟΙ	Depre	с.	Gain	or Los	S
	0.	190,348.		0.		0.		-190,3	48.
Descript	(a) tion of Property				nner Juired		te ired	Date S	old
SJF IV		—		Purc	hased				
	(b) Gross	(c) Cost or	(d) Expense	of	(e)			(f)	
_	Sales Price	Other Basis	Sale		Depre	с.	Gain	or Los	S
	571,247.	0.		0.		0.		571,2	47.
Descript	(a) tion of Property	_	R		nner uired		te ired	Date S	old
HUNTINGI	TON CAPITAL IV			Purc	hased				
	(b) Gross	(c) Cost or	(d) Expense	of	(e)			(f)	
	Sales Price	Other Basis	Sale	01	_	~	Cain	_	c
			Sale		Depre	•	Gain	or Los	
	723,602.	0.		0.	Depre	0.	Ga111	723,6	
Descript	723,602. (a) tion of Property	0.		Ma	Inner	0. Da	te		02.
	(a)	0.		Ma Acq	Inner	0. Da	te	723,6	02.
	(a) tion of Property	0.	(d) Expense Sale	Ma Acq Purc	unner uired	0. Da Acqu	te ired	723,6	02.

(a) Manner Date Description of Property Acquired Acquired Date Sold USCII COMMINGLED FUND Purchased (d) (e) (f) (b) (c) Gross Cost or Expense of Sales Price Other Basis Sale Deprec. Gain or Loss 35,101,384. 0. 0. 35,101,384. 0. (a) Manner Date Description of Property Acquired Acquired Date Sold CLASS ACTIONS Purchased (b) (c) (d) (e) (f) Gross Cost or Expense of Other Basis Gain or Loss Sales Price Sale Deprec. 5,798. 0. 5,798. 0. 0. Capital Gains Dividends from Part IV 0. Total to Form 990-PF, Part I, line 6a 40,929,795. Form 990-PF Dividends and Interest from Securities 2 Statement Capital (a) (b) (c) Gains Net Invest-Adjusted Gross Revenue Dividends Source Amount Per Books ment Income Net Income INT AND DIV ON SECURITIES 5,506,090. 0. 5,506,090. 5,506,090. PARTNERSHIP 251,386. 0. 251,386. 251,386. To Part I, line 4 5,757,476. 0. 5,757,476. 5,757,476.

Form 990-PF	Other I	ncome		Statement 3
Description		(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
CONTRACT FEE		64,601.	0.	
Total to Form 990-PF, Part I	, line 11	64,601.	0.	
Form 990-PF	Legal	Fees		Statement 4
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
LEGAL SERVICES	57,311.	1,568	•	55,743.
To Fm 990-PF, Pg 1, ln 16a =	57,311.	1,568	•	55,743
Form 990-PF	Accounti	ng Fees		Statement 5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
OUTSOURCED CONTROLLER AUDIT	35,400. 38,426.	0 9,184		33,313. 10,217.
- To Form 990-PF, Pg 1, ln 16b =	73,826.	9,184		43,530
Form 990-PF	Other Profes	sional Fees		Statement 6
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
INVESTMENT ADVISORY PORTFOLIO MONITORING HUMAN RESOURCES PROFESSIONAL DEVELOPMENT DESKTOP AND NETWORK SUPPORT	445,015. 97,600. 62,142. 72,683. 60,834.	82,960 0	•	0. 14,640. 69,642. 55,924. 84,624.

THE F.B. HERON FOUNDATION				13-3647	019
MARKETING CONSULTING AND ADVISING RECRUITING	207,850. 578,948. 170,685.	0. 162,495. 0.		204,6 394,1 171,4	96.
To Form 990-PF, Pg 1, ln 16c	1,695,757.	707,841.		995,1	90.
Form 990-PF	Tax	es	<u>£</u>	Statement	7
	<u> </u>				
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charital Purpose	
EXCISE	610,000.	0.			0.
To Form 990-PF, Pg 1, ln 18	610,000.	0.			0.
=					
Form 990-PF	Other E	xpenses	ç	Statement	8
Description CUSTODY FEES EQUIPMENT AND EQUIPMENT REPAIR	(a) Expenses Per Books 91,301. 17,357.	(b) Net Invest- ment Income 91,301. 4,149.	(c) Adjusted Net Income	(d) Charital Purpose 13,20	es 0.
OFFICE EXPENSES INSURANCE BANK FEES MARKET DATA OTHER SOFTWARE	3,792. 27,484. 2,218. 248,691. 9,701. 70,171.	906. 6,569. 0. 210,953. 2,586. 0.		3,2 21,2 2,2 34,5 8,5 49,7	58. 89. 18. 79. 67.
To Form 990-PF, Pg 1, ln 23	470,715.	316,464.		132,82	26.
Form 990-PF Other Decrease				Statement Amount	9
CHANGE IN UNREALIZED APPRECIA	ATION, NET O	F DEFERRED TAX	<u> </u>	2,392,3	17.

Form 990-PF U.S. and St	ate/City Gov	ernment	Obligations	Statement 1
Description	U.S. Gov't	Other Gov't	Book Value	Fair Market Value
US GOVERNMENT MUNICIPALS	X	X	31,755,620. 47,671,275.	31,755,620 47,671,275
Total U.S. Government Obligati	ons	-	31,755,620.	31,755,620
Total State and Municipal Gove	ernment Oblig	ations	47,671,275.	47,671,275
Total to Form 990-PF, Part II,	line 10a	-	79,426,895.	79,426,895
Form 990-PF	Corporate	Stock		Statement 1
Description		4	Book Value	Fair Market Value
STOCK INVESTMENTS COMMUNITY INDEX COMMINGLED FUN	D		199,734,445. 12,982,053.	199,734,445 12,982,053
Total to Form 990-PF, Part II,	line 10b	-	212,716,498.	212,716,498
Form 990-PF	Corporate	Bonds		Statement 1
Description			Book Value	Fair Market Value
CORPORATE ISSUES		-	4,260,457.	4,260,457
Total to Form 990-PF, Part II,	line 10c	-	4,260,457.	4,260,457
Form 990-PF	Other Inves	tments		Statement 1
Description	Valu Met	ation hod	Book Value	Fair Market Value
MISSION RELATED LIMITED PARTNERSHIPS ISHARES MSCI	 FM FM		16,931,636. 26,988,280.	16,931,636 26,988,280
Total to Form 990-PF, Part II,		-	43,919,916.	43,919,916

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Form 990-PF	Other Assets		Stat	ement 14
Description	Beginning of Yr Book Value	End of Year Book Value		Market alue
PROGRAM RELATED INVESTMENTS	12,146,689.	13,585,32	26. 13	,585,326.
To Form 990-PF, Part II, line 15	12,146,689.	13,585,32	26. 13	,585,326.
Form 990-PF Ot	her Liabilities		Stat	ement 15
Description		BOY Amount	EOY.	Amount
DEFERRED FEDERAL EXCISE TAX		1,110,62	29. 1	,071,268.
Total to Form 990-PF, Part II, li	ne 22	1,110,62	29 . 1	,071,268.
None and Addresse	Title and	Compen- sation	Employee Ben Plan	
Name and Address	Avrg Hrs/Wk	antion		
				Expense Account
ANNE WADE C/O F.B. HERON FOUNDATION NEW MILFORD, CT 06776	DIRECTOR 3.00	0.	0.	
	DIRECTOR		0.	Account
C/O F.B. HERON FOUNDATION NEW MILFORD, CT 06776 DANA K. BEZERRA C/O F.B. HERON FOUNDATION NEW MILFORD, CT 06776 NHADINE LEUNG C/O F.B. HERON FOUNDATION	DIRECTOR 3.00 PRESIDENT	0.	0. 86,275.	Account 0.
C/O F.B. HERON FOUNDATION NEW MILFORD, CT 06776 DANA K. BEZERRA C/O F.B. HERON FOUNDATION NEW MILFORD, CT 06776 NHADINE LEUNG	DIRECTOR 3.00 PRESIDENT 40.00 VICE PRESIDENT	0. 357,637. C/TREASURER 253,322.	0. 86,275. 64,596.	Account 0. 0.

THE F.B. HERON FOUNDATION			13	-3647019
WILLIAM MC CALPIN C/O F.B. HERON FOUNDATION NEW MILFORD, CT 06776	DIRECTOR 3.00	0.	0.	0.
JOHN OTTERLEI C/O F.B. HERON FOUNDATION NEW MILFORD, CT 06776	DIRECTOR 3.00	0.	0.	0.
Totals included on 990-PF, Pa	age 6, Part VIII	847,153.	150,871.	0.

CHAR500

NYS Annual Filing for Charitable Organizations www.CharitiesNYS.com

Open to Public Inspection

1.General Informat				
For Fiscal Year Beginnin	g (mm/dd/yyyy) 01/01/	2020 and Ending (I	mm/dd/yyyy) 12/31/2	2020
Check if Applicable:	Name of Organization: THE F.B. HERON FOUNDATION			Employer Identification Number (EIN): $13 - 3647019$
Name Change	Mailing Address: P.O. BOX 996			NY Registration Number: 06-44-19
Final Filing	City / State / ZIP: NEW MILFORD, C	т 06776		Telephone: 475 250-1020
Reg ID Pending	Website: WWW.HERON.ORG			Email:
Check your organization'				
registration category:	7A only X EPTL	only DUAL (7A &		Confirm your Registration Category in the Charities Registry at www.CharitiesNYS.com .
2. Certification				
See instructions for certit two signatories.	fication requirements. Imprope	r certification is a violation	of law that may be subject	to penalties. The certification requires
	penalties of perjury that we revi re true, correct and complete in			e best of our knowledge and belief, policable to this report
they a			DANA K. BEZ	
President or Authorized Officer:				
	Signature		Print Name	
Chief Financial Officer or Treasurer: TREASURER			JNG	
Chief Financial Officer o	Signature		Print Name	and Title Date
	Olghatare		T HIT NAME	
3. Annual Reporting	g Exemption			
				gory (7A or EPTL only filers) or both
				ed Char500. No fee, schedules, or
		an exemption or are a DL	JAL filer that claims only on	e exemption, you must file applicable
schedules and attachme	nts and pay applicable fees.			
exceed \$2	ng exemption: Total contributio 25,000 <u>and</u> the organization dic ons during the fiscal year.			overnment agencies, etc. did not raising counsel (FRC) to solicit
	filing exemption: Gross receipt	e did not avegad \$25,000	and the market value of as	sets did not exceed \$25,000 at any time
	fiscal year.	s did fiot exceed \$25,000		sets did not exceed \$25,000 at any time
_	-			
4. Schedules and A	ttachments			
See the following page				
for a checklist of				aising counsel or commercial co-venturer
schedules and	for fund r	aising activity in NY State	? If yes, complete Schedule	4a.
attachments to complete your filing.	Yes X No 4b. Did th	o organization reacive as	vernment grants? If yes, co	mploto Sobodulo 4b
complete your ming.		le organization receive gov	verninent grants? If yes, co	inplete Schedule 4b.
5. Fee				
See the checklist on the	7A filing fee:	EPTL filing fee:	Total fee:	Make a single check or money order
next page to calculate yo	bur			payable to:
fee(s). Indicate fee(s) you		. 1		"Department of Law"
are submitting here:	\$	\$ <u>1,500.</u>	\$ <u>1,500.</u>	<u>Bopartment of Law</u>
CHAR500 Annual Filing fo	r Charitable Organizations (Up	dated January 2021)		
~	efers to an organization's NYS	• •	not refer to its IRS tax des	ignation.

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THE F.B. HERON FOUNDATION

	Simply submit the certified CHAR500 with no fee, schedule, or additional attachments IF:				
CHAR500	- Your organization is registered as 7A only and you marked the 7A filing exemption in Part 3.				
Annual Filing Checklist	- Your organization is registered as EPTL only and you marked the EPTL filing exemption in Part 3.				
	- Your organization is registered as DUAL and you marked both the 7A and EPTL filing exemption in Part 3.				

Checklist of Schedules and Attachments

Check the schedules you must submit with your CHAR500 as described in Part 4:

- 📙 If you answered "yes" in Part 4a, submit Schedule 4a: Professional Fund Raisers (PFR), Fund Raising Counsel (FRC), Commercial Co-Venturers (CCV)
- If you answered "yes" in Part 4b, submit Schedule 4b: Government Grants

Check the financial attachments you must submit with your CHAR500:

X IRS Form 990, 990-EZ, or 990-PF, and 990-T if applicable

All additional IRS Form 990 Schedules, including Schedule B (Schedule of Contributors). Schedule B of public charities is exempt from disclosure and will not be available for public review.

Our organization was eligible for and filed an IRS 990-N e-postcard. Our revenue exceeded \$25,000 and/or our assets exceeded \$25,000 in the filing year. We have included an IRS Form 990-EZ for state purposes only.

If you are a 7A only or DUAL filer, submit the applicable independent Certified Public Accountant's Review or Audit Report:

- floor Review Report if you received total revenue and support greater than \$250,000 and up to \$750,000.
- Audit Report if you received total revenue and support greater than \$750,000

No Review Report or Audit Report is required because total revenue and support is less than \$250,000

We are a DUAL filer and checked box 3a, no Review Report or Audit Report is required

Calculate Your Fee

For 7A and DUAL filers, calculate the 7A fee:

- \$0, if you checked the 7A exemption in Part 3a
- \perp \$25, if you did not check the 7A exemption in Part 3a

For EPTL and DUAL filers, calculate the EPTL fee:

\$0, if you checked the EPTL exemption in Part 3b	а
\$25, if the NET WORTH is less than \$50,000	D
\$50, if the NET WORTH is \$50,000 or more but less than \$250,000	Е
\$100, if the NET WORTH is \$250,000 or more but less than \$1,000,000	а
\$250, if the NET WORTH is \$1,000,000 or more but less than \$10,000,000	E
\$750, if the NET WORTH is \$10,000,000 or more but less than \$50,000,000	0
X \$1500, if the NET WORTH is \$50,000,000 or more	b

Send Your Filing

Send your CHAR500, all schedules and attachments, and total fee to:

NYS Office of the Attorney General Charities Bureau Registration Section 28 Liberty Street New York, NY 10005

Need Assistance?

www.CharitiesNYS.com Visit: Call: (212) 416-8401 Email: Charities.Bureau@ag.ny.gov Is my Registration Category 7A, EPTL, DUAL or EXEMPT?

Organizations are assigned a Registration Category upon registration with the NY Charities Bureau:

7A filers are registered to solicit contributions in New York under Article 7-A of the Executive Law ("7A")

EPTL filers are registered under the Estates, Powers & Trusts Law ("EPTL") because they hold assets and/or conduct ctivities for charitable purposes in NY.

UAL filers are registered under both 7A and EPTL.

XEMPT filers have registered with the NY Charities Bureau nd meet conditions in Schedule E - Registration xemption for Charitable Organizations. These rganizations are not required to file annual financial reports ut may do so voluntarily.

Confirm your Registration Category and learn more about NY law at www.CharitiesNYS.com.

Where do I find my organization's NET WORTH?

NET WORTH for fee purposes is calculated on:

- IRS Form 990 Part I, line 22
- IRS Form 990 EZ Part I, line 21
- IRS Form 990 PF, calculate the difference between Total Assets at Fair Market Value (Part II, line 16(c)) and Total Liabilities (Part II, line 23(b)).

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